

Bilfinger Berger: The Services Group is taking shape

Roadshow Netherlands, June 29, 2011 Andreas Müller, Head of Corporate Accounting and Investor Relations Bettina Schneider, Senior Manager Investor Relations





Agenda

- 1. Bilfinger Berger Overview
- 2. Business Segments
- 3. Outlook and Strategy
- 4. Financials
- 5. Appendix

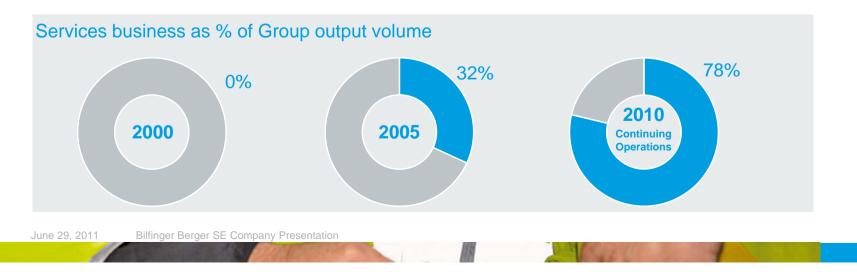
Bilfinger Berger at a glance

- Engineering-driven services group with €8 billion output volume
- European market leader in Industrial Services for the process industry
- Strong player in Power Services, European market leader for high-pressure piping
- German market leader for integrated facility management
 One of the few providing comprehensive real-estate related services along the life-cycle
- A leading player in civil construction with major focus on Europe
- Established partner of the public sector for concession projects in economically and politically stable regions
- Strong track record in acquisitions and integration



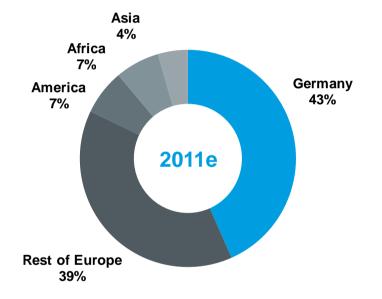
The Services Group is taking shape

- 80% of group output volume in services business reduces dependency on economic cycles and on individual major projects
- Limitation of volume in construction with clear regional focus and stringent risk profile
- Sale of Valemus Australia completed March 10, 2011
 - Net proceeds of €723 million
 - Capital gain after risk provision amounts to €161 million
 - Net cash inflow of € 590 million
- Intention to reduce shareholding in Julius Berger Nigeria Plc
- Financial scope of at least €1 billion for further corporate development



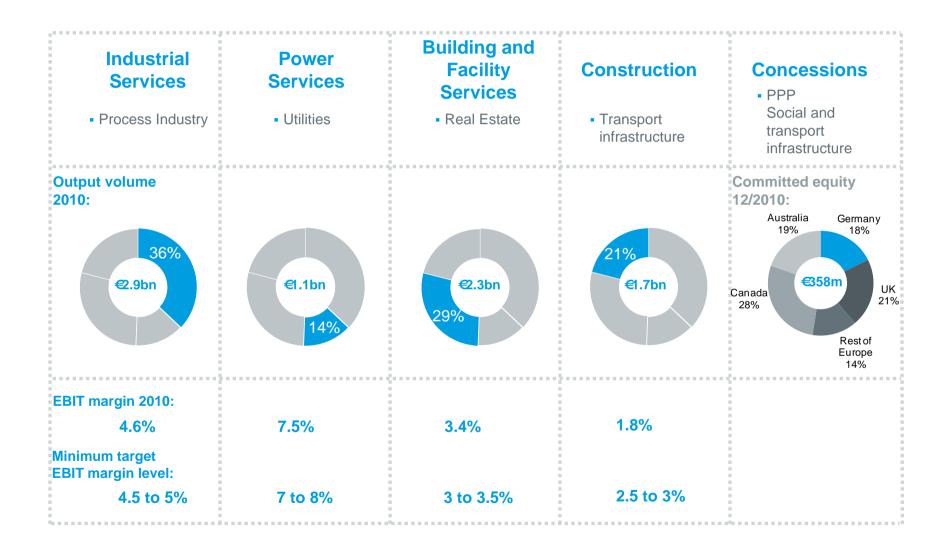


International business with core area Europe





Portfolio of comprehensive engineering-driven services



3m 2011: Increased output volume, especially in Industrial Services Positive order development in Industrial and Power Services

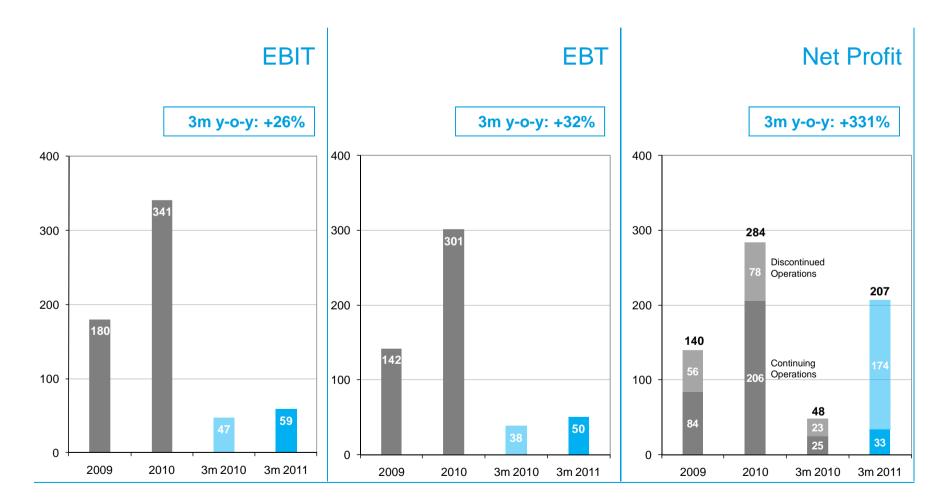


In €million Continuing Operations

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3m 2011: Increased operating earnings Capital gain from sale of Valemus boosts net profit



In € million EBIT and EBT Continuing Operations June 29, 2011 Bilfinger Berger SE Company Presentation



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Industrial Services: Majority of business with stable revenue and earnings stream

Business activities		Customer structure
		diversified
Maintenance, inspection, repairs, impro-	vements, modifications, turnarounds	Oil and Gas 35%
Piping, industrial insulation, scaffolding,	corrosion protection	Chemical, Petrochemical, Pharma 30%
E/I&C (Electrical, Instrumentation and Co	ontrol) engineering, mechanical systems	Energy 15%
Project coordination and management, I	Full-service maintenance	Others 20%
Contract structure		Business drivers
85% Services		Production level in process industry
15% Projects		Outsourcing
		Service bundling / Full service
		Multi-national presence
Competition		
Amec Power & Process	Kaefer	
Саре	Stork	
Fabricom	Voith Industrial Services (Process Services)	
Hertel	Thyssen Krupp Industrial Services (Xervon)	Borealis, Sweden

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The Multi Service Group. BILFINGER BERGER

Industrial Services: Sustainable pick-up in volume

Markets and highlights Q1 2011

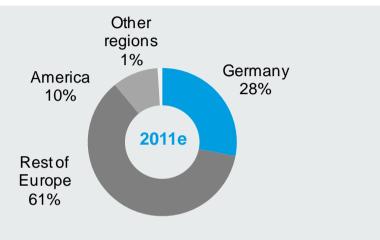
- Increased output volume and EBIT
- Reallocation of small unit to Construction 3m organic development: +13% in output volume +16% in EBIT
- EBIT margin at 4.1% (3m 2010 4.1%)
- Significant orders especially from the oil and gas industry

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• Expansion of U.K. business

Outlook 2011

Increase in output volume and EBIT



Output volume by region

in€million	3m 2010	3m 2011	Change	2010
Output volume	660	732	11%	2,932
Orders received	785	884	13%	3,253
Order backlog	2,332	2,658	14%	2,601
Capital expenditure	12	11	-8%	73
Depreciation of P, P & E	14	13	-7%	53
Amortization of intang. from acq.	7	5	-29%	27
EBIT	27	30	11%	134

Power Services: Supported by mega-trend "Demand for energy"

Business activities		Customer structure
		concentrated
Life-cycle services for fo	ossil fuel and nuclear power plants	85% Utilities
Maintenance, inspection	n, repair, rehabilitation	15% Industry
Boilers: Engineering, co	onstruction, conversion and modernization	
High-pressure piping: E	ngineering, manufacturing, assembly and fitting	
Contract structure		Business drivers
40% Services		Long-term demand for energy
60% Projects		Age of existing power plants
		Efficiency / environmental requirements
		Energy mix
		Availability of financing
Competition		
Alstom	E.ON Anlagenservice	
Ansaldo	Hitachi Power Europe	
Austrian Energy	Kraftanlagen München	
Doosan Babcok	Nordon	Rodenhuize, Belgiun

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Power Services: Further increase in EBIT margin

Markets and highlights Q1 2011

- Good international demand
- Change in energy policy in Germany should lead to more business opportunities
- Organic development:
 -4% in output volume, +1% in EBIT
- EBIT margin further increased to 7.1% (3m 2010: 6.5%)

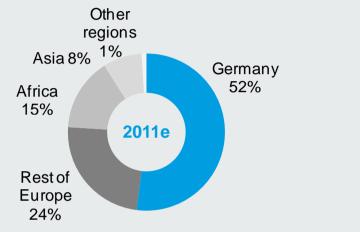
24% Output volume by region

in€million	3m 2010	3m 2011	Change	2010
Output volume	260	252	-3%	1,106
Orders received	286	333	16%	1,281
Order backlog	1,198	1,445	21%	1,371
Capital expenditure	6	2	-67%	33
Depreciation of P, P & E	4	5	25%	16
Amortization of intang. from acq.	1	1	0%	5
EBIT	17	18	6%	83

Outlook 2011

Stable output volume and increase in EBIT

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Building and Facility Services: One-stop shopping for real-estate customers

Business activities			Customer structure		
	diversified				
Customized services for real-estate	30% Public clients				
Integrated facility management with	focus on technical facility mana	agement	70% Private clients		
and property management services	3				
Construction-related services					
Contract structure			Business drivers		
759/ 0					
75% Services			GDP / Public spending		
25% Projects			Outsourcing		
			Service bundling / One-stop-shopping		
			Multi-national presence		
Competition					
Facility Services Germany	Facility Services Int.	Building Germany			
Dussmann	Cofely - GDF Suez	BAM Groep			
Hochtief FM					
Strabag Property and FS					
Wisag	Johnson Controls	Strabag	A CONTRACT		
Compass			Particle Therapy Center, Germany		

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Building and Facility Services: Improved earnings

Markets and highlights Q1 2011

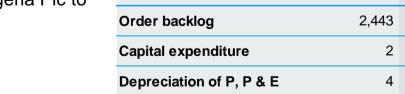
- Stable output volume
- Operating earnings further enhanced EBIT margin at 1.9% (3m 2010: 1.2%)
- **Facility Services:** Positive demand (Q1 2010 had been boosted by major orders)
- Building: Increasing demand
- Nigeria: Shareholding in Julius Berger Nigeria Plc to be reduced

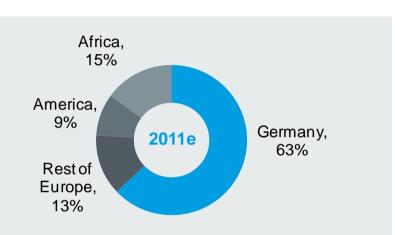
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Outlook 2011

June 29, 2011

Increase in output volume and EBIT





Output volume by region

in€million	3m 2010	3m 2011	Change	2010
Output volume	490	486	-1%	2,333
Orders received	735	567	-23%	2,379
Order backlog	2,443	2,284	-7%	2,217
Capital expenditure	2	2	0%	13
Depreciation of P, P & E	4	3	-25%	20
Amortization of intang. from acq.	2	2	0%	10
EBIT	6	9	50%	80



Construction: Major transport infrastructure player with focus on Europe

Business activ	vities			Customer structure
				diversified
Design and cons	truction of transport	infrastructure and othe	er civil engineering projects	80% Public clients
Foundations for turbines at offshore windparks				20% Private clients
Contract strue	cture			Business drivers
100% Projects				Public spending
				Acceptance of PPP
Competition				
Alpine (FCC)	Max Bögl	Strabag		
Balfour Beatty	Porr	Vinci		
BAM Groep Hochtief	Skanska			
				M80 Motorway, UK

Construction: Improving risk profile

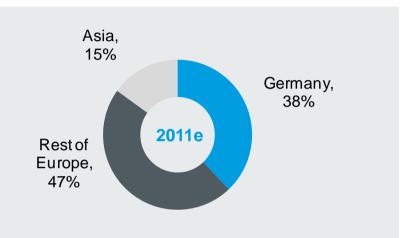
Markets and highlights Q1 2011

- Mild winter allowed for higher volume
- Reallocation of small unit from Industrial Services
 - Organic development:
 - -2% in output volume, + €4 million in EBIT
- Positive earnings
 EBIT margin at 0.5% (3m 2010: negative)
- Attractive offshore wind park order
- Demand in relevant European markets still stable, but decrease expected in medium term

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Outlook 2011

 Reduction of output volume as planned, further increase in EBIT margin



Output volume by region

in€million	3m 2010	3m 2011	Change	2010
Output volume	336	352	5%	1,661
Orders received	194	186	-4%	961
Order backlog	2,770	2,127	-23%	2,235
Capital expenditure	5	2	-60%	20
Depreciation of P, P & E	4	9	125%	31
Amortization of intang. from acq.	0	1		0
EBIT	-3	2		29

Concessions: Only active in stable legal, political and economical environment

Business activities			Customer structure	
	diversified			
Delivery and operation of transport	100% Public clients			
as a private partner to the public so				
Contract structure	Business drivers			
100% Projects			Acceptance of PPP	
Competition				
Contractor-led org.	Funder-led org.	Investment org.	r a	
Acciona, ACS	Barclay's	John Laing	MI 200 /	
Balfour Beatty, Bouygues	Commonwealth Bank Austr.	Plenary		
Carillion, Capella	Macquarie			
Hochtief, Leighton	RBS			
Skanska, Strabag			Particle Therapy Center, Germany	

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Concessions: Good perspectives in Australia and Canada

Markets and highlights Q1 2011

- After the economic crisis, overall still cautious demand
- New schools project in Northern Ireland
 € 60 million investment volume
 € 4 million committed equity
 25-year concession period
- Focus on active portfolio management

number / in € million	3m 2010	3m 2011	Change	2010
Projects in portfolio	27	30	11%	29
thereof under construction	9	11	22%	10
Committed equity	364	362	-1%	358
thereof paid-in	167	164	-2%	160
EBIT	4	5	25%	40

Outlook 2011

Increase in underlying EBIT





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Outlook FY 2011

- Output volume and EBIT at least on prior-year level (FY 2010: €8.1 billion and €341 million)
- Substantial increase in net profit due to capital gain from sale of Valemus Australia (FY 2010: € 284 million)



Acquisition strategy

- Financial scope of at least € 1 billion
- Continuous market screening for potential acquisitions in services
- All three services segments are target areas, with priority on Industrial and Power Services
- Industrial Services: regional expansion including emerging markets
 Power Services: regional expansion including emerging markets and technical expansion
 Facility Services: regional expansion with focus on Europe
- Acquisition criteria unchanged:
 Strategic fit, good management available

ROCE > WACC and earnings accretive from the first full year

Key strategic objectives

Expansion in services	Limitation of volume in construction	Further development of Concessions
 Full service provider in Industrial, Power as well as in Building and Facility Services Focus on life-cycle approach Organic as well as external growth to further strengthen Bilfinger Berger's strong market position 	 Limitation of volume Focus on projects in Europe with adequate risk-and-reward profile Leverage technical expertise 	 Investments in selected projects Active portfolio management Volume of committed equity to be maintained at the level of €400 million



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Volume and contract overview 3m 2011 Continuing Operations by business segment

	Output volume		Orders received			Order backlog			
in€million	3m 2010	3m 2011	Change	3m 2010	3m 2011	Change	3m 2010	3m 2011	Change
Industrial Services	660	732	11%	785	884	13%	2,332	2,658	14%
Power Services	260	252	-3%	286	333	16%	1,198	1,445	21%
Building and Facility Services	490	486	-1%	735	567	-23%	2,444	2,284	-7%
Construction	336	352	5%	194	186	-4%	2,770	2,127	-23%
Consolidation / Other	11	7		39	16		71	71	
Continuing Operations	1,757	1,829	4%	2,039	1,986	-3%	8,815	8,585	-3%

Volume and contract overview 2010 Continuing Operations by business segment

	Output volume			Orders received			Order backlog		
in€million	2009	2010	Change	2009	2010	Change	2009	2010	Change
Industrial Services	2,249	2,932	30%	2,402	3,253	35%	2,040	2,601	28%
Power Services	1,017	1,106	9%	1,024	1,281	25%	1,137	1,371	21%
Building and Facility Services	2,529	2,333	-8%	2,481	2,379	-4%	2,181	2,217	2%
Construction	1,831	1,661	-9%	1,721	961	-44%	2,908	2,235	-23%
Consolidation / Other	-6	27		40	80		42	73	
Continuing Operations	7,620	8,059	6%	7,668	7,954	4%	8,308	8,497	2%



3m 2011: Group EBIT margin increased from 2.7% to 3.2%

in€million	3m 2010	3m 2011	FY 2010
Output volume	1,757	1,829	8,059
EBIT	47	59	341
EBIT margin	2.7%	3.2%	4.2%
Net interest result	-9	-9	-40
ЕВТ	38	50	301
Income taxes	-13	-17	-93
Earnings after taxes from continuing operations	25	33	208
Earnings after taxes from discontinued operations	23	174	78
thereof "operating earnings"	23	13	78
thereof capital gain	0	161	0
Minority interest	0	0	-2
Net profit	48	207	284

 \rightarrow €31 million depreciation on P, P & E and €8 million amortization on intangibles from acquisition

b

BILFINGER BERGER The Multi Service Group.

3m 2011: Interest result at prior-year level

in € million	3m 2010	3m 2011	FY 2010
Interest income	3	4	12
Interest expense	-7	-7	-25
Current interest result	-4	-3	-13
Net interest from pensions	-4	-4	-16
Interest expense for minority interest	-1	-2	-11
Net interest result	-9	-9	-40



March 31, 2011: Changes to balance sheet as of Dec. 31, 2010

Assets	March 31, 2010			March 31, 2010	Equity and liabilities
In € million	7,375	-562	-562	7,375	In € million
Assets available for sale (Valemus)	0	-1,050	-703	0	Liabilities available for sale (Valemus)
Cash	1,033	+496	- +103	1,832	Other current liabilities ²⁾
Other current assets	944	+94		,	
			-1	298	Advance payments
Trade receivables	985	-55	-39	825	Trade payables
Other non-current assets	1,201	-13	-23	864	Non-current liabilities ³⁾
Receivables from concession projects	1,760	-29	-35	1,608	Non-recourse debt
Intangible assets ¹⁾	1,452	-5	+136	1,948	Shareholders' equity
1) Thereof goodwill €1,433 million		itions)	2) Thereof financial debt, rec3) Thereof financial debt, rec		
June 29, 2011 Bilfinger Berg	ger SE Company Presentation		3) Thereof financial debt, rec	Course €183 million	Demo 20
	Contraction of the second s			12 m	Page 28

March 31, 2011: Valuation net cash of approximately €350 million

in € million	Dec. 31, 2010	March 31, 2011
Cash and cash equivalents	537	1,033
Financial debt (excluding non-recourse)	-273	-272
Inter-company loan BB Australia	-131	0
Retirement benefit obligation	-313	-314
Net cash (+) / net debt (-) position	-180	447
Concessions equity bridge loans	202	203
Further working capital need	-250 to -300	-300 ¹⁾
Valuation net cash (+) / net debt (-)	approx250	approx. 350

1) Including €30m cash outflow in Q2 2011 for expenses related to the sale of Valemus and risk provision Valemus

3m 2011: Operating cash flow seasonally negative, but improved BERGER

in€million	3m 2010	3m 2011	FY 2010
Cash earnings from continuing operations	60	71	366
Change in working capital	-181	-160	-82
Gains on disposals of non-current assets	-1	-9	-41
Cash flow from operating activities of continuing operations	-122	-98	243
Net capital expenditure on property, plant and equipment / Intangibles	-19	-14	-123
Proceeds from the disposal of financial assets	1	627	35
Free Cashflow	-140	515	155
Investments in financial assets of continuing operations	-45	-19	-202
Cash flow from financing activities of continuing operations	-15	-2	-97
Change in cash and cash equivalents of continuing operations	-200	494	-144
Change in cash and cash equivalents of discontinued operations	13	-82	126
Other adjustments	18	-20	63
Cash and cash equivalents at January 1	798	537	798
Cash and cash equivalents at January 1 discontinued operations		306	
Disposal of cash Valemus		-202	
Cash and cash equivalents at March 31 / December 31 discontinued operations	219		306
Cash and cash equivalents at March 31 / December 31	410	1,033	537

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Value added increased significantly

	empl	oital I oyed nillion		urn nillion		CE %		. CC %		added nillion
	2009	2010	2009	2010	2009	2010	2009	2010	2009	2010
Industrial Services	705	1,005	132	161	18.7	16.0	9.0	9.5	68	65
Power Services	197	270	78	91	39.5	33.7	9.0	9.5	60	65
Building and Facility Services	389	394	71	94	18.3	23.8	9.4	9.5	35	57
Construction	265	249	-66	42	-24.9	17.1	13.0	12.5	-100	11
Concessions	192	223	23	65	11.9	29.3	9.8	9.0	4	45
Consolidation / Others	0	-61	-20	-32	-	-	-	-	-32	-30
Continuing Operations	1,748	2,080	218	421	12.5	20.2	10.5	10.0	35	213
Discontinued Operations	177	328	82	112	46.2	34.2	10.5	10.0	63	79
Group	1,925	2,408	300	533	15.6	22.1	10.5	10.0	98	292



Five-year overview

in€million	2006	2007	2008	2009	2009 ¹⁾	2010 ¹⁾
Output volume	7,936	9,222	10,742	10,403	7,620	8,059
Orders received	10,000	11,275	10,314	11,129	7,668	7,954
Order backlog	8,747	10,759	10,649	11,704	8,308	8,497
ЕВІТ	170	229	298	250	180	341
EBT	173	228	283	214	142	301
Net profit	92	134	200	140		284
Cash flow from operating activities	207	325	357	368	386	243
Dividend distribution	46	64	71	88		110
Return on output (EBIT) (%)	2.1%	2.5%	2.8%	2.4%	2.4%	4.2%
Return on equity (w/o minorities) (%)	8.1%	10.9%	16.8%	11.3%		17.6%
Return on capital employed (%)	16.3%	18.7%	23.2%	15.6%		22.1%
Shareholders' equity	1,206	1,332	1,141	1,562		1,812
Balance-sheet total	5,129	6,128	6,773	7,941		7,937
Equity ratio (%)	24%	22%	17%	20%		23%
Equity ratio (%), adjusted for non-recourse debt	28%	28%	22%	26%		29%
Net working capital	-641	-697	-890	-1,222	-1,039	-913
Net working capital as percentage of output volume	-8%	-8%	-8%	-12%	-14%	-11%
Cash and cash equivalents	783	796	720	798	635	538
Financial debt, recourse	139	111	328	354	287	272
Financial debt, non-recourse	827	1,362	1,518	1,902		1,643

1) Continuing Operations

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Concessions portfolio as of March 31, 2011 Transport infrastructure

	Investment volume	Percentage held	Equity committed	Method of con- solidation ¹⁾	Status	Concession period
	€million	%	€million			
Transport Infrastructure						
- Herrentunnel Lübeck, Germany	176	50	_ 2)	E	operational	2005 - 2035
- M6 Highway, Phase I, Hungary	482	40	19	E	operational	2006 - 2026
- Kicking Horse Pass, Canada	100	50	4	E	operational	2007 - 2030
- M1 Westlink, Northern Ireland	230	75	9	F	operational	2009 - 2036
- Golden Ears Bridge, Canada	800	100	34	F	operational	2009 - 2041
- E18 Highw ay, Norw ay	453	50	8	E	operational	2009 - 2034
- Northeast Stoney Trail, Canada	293	100	9	F	operational	2009 - 2039
- M6 Highway, Phase III, Hungary	520	45	23	E	operational	2010 - 2038
- Northwest Anthony Henday Drive, Canada	750	50	17	E	under construction	2011 - 2041
- M 80, Great Britain	352	42	23	Е	under construction	2012 - 2041
- BAB A1, Germany	650	43	43	E	under construction	2013 - 2038
- Peninsula Link, Australia	561	33	26	E	under construction	2013 - 2038
Sub-total transport infrastructure			214			

1) F = full consolidation, E = at equity consolidation

2) Written-off and not included in any figures related to the Concessions segment.

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Concessions portfolio as of March 31, 2011 Social infrastructure

	Investment volume	Percentage held	Equity committed	Method of con- solidation ¹⁾	Status	Concession period
	€million	%	€million			
Social Infrastructure						
- Liverpool & Sefton Clinics, Great Britain	108	27	3	Е	operational	2004 - 2030
- Barnet & Harringey Clinics, Great Britain	86	27	2	E	operational	2005 - 2031
- Gloucester Hospital, Great Britain	60	50	3	E	operational	2005 - 2034
- Bedford Schools, Great Britain	41	100	4	F	operational	2006 - 2035
- Victoria Prisons, Australia	150	100	17	F	operational	2006 - 2031
- Administrative Center Unna, Germany	24	90	2	F	operational	2006 - 2031
- Coventry Schools, Great Britain	36	100	4	F	operational	2007 - 2035
- Kent Schools, Great Britain	155	50	6	E	operational	2007 - 2035
- Royal Women´s Hospital, Australia	198	100	11	F	operational	2008 - 2033
- Burg Prison, Germany	100	90	8	F	operational	2009 - 2034
- Scottish Borders Schools, Great Britain	137	75	8	F	operational	2009 - 2038
- Clackmannanshire Schools, Great Britain	136	85	6	F	operational	2009 - 2039
- East Dow n & Lisburn, Great Britain	91	50	3	Е	under construction	2011 - 2039
- Staffordshire Fire Stations, Great Britain	54	85	5	F	under construction	2011 - 2036
- Particle Therapy Center Kiel, Germany	258	50	10	Е	under construction	2012 - 2036
- Kelow na & Vernon Hospitals, Canada	260	50	9	Е	under construction	2012 - 2042
- Ararat Prison, Australia	186	50	16	Е	under construction	2012 - 2037
- Women's College Hospital, Canada	350	100	27	F	under construction	2015 - 2045
- Lagan College & Tor Bank School, Great Britain	50	70	4	F	under construction	2012 - 2038
Sub-total social infrastructure			148			
Total as of March 31, 2011			362			

1) F = full consolidation, E = at equity consolidation

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Maturity of project portfolio as of March 31, 2011

Preferred bidder	Construction	Ramp-up	Yield	Maturity
0 project	•	esent value	Accumulated cash flows (mominal)	Time
σμισμοι	BAB A1, GER Particle Therapy Center, GER East Down & Lisburn, UK M80, UK Lagan College & Tor Bank School, UK Staffordshire Fire Stations, UK Kelowna & Vernon Hospitals, CAN Northwest Anthony Henday Drive, CAN Women's College Hospital, CAN Ararat Prison, AUS Peninsula Link, AUS		 Admin Center Unna, GER Burg Prison, GER Barnet & Harringey Clinics, UK Bedford Schools, UK Clackmannanshire Schools, UK Coventry Schools, UK Gloucester Hospital, UK Kent Schools, UK Liverpool & Sefton Clinics, UK M1 Westlink, UK Scottish Borders Schools, UK E18, NOR M6 Highway, Phase I, Hungary Kicking Horse Pass, CAN Northeast Stoney Trail, CAN Royal Women's Hospital, AUS Victoria Prisons, AUS 	

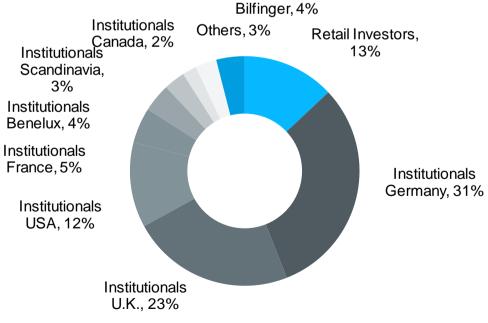
Shareholder structure

Treasury Stock

- Duration of program:
 February 19 to April 29, 2008
- Volume: €100 million
 1,884,000 shares
 Average price: €53.07
- No cancellation planned Maintaining the financial resources to secure growth strategy

Shareholder structure as of 12/31/2010

- 100% free float
- High proportion of institutional investors
- International shareholder base





Financial calendar and share facts

- August 11, 2011 Interim Report Q2 2011
- Nov. 14, 2011 Interim Report Q3 2011
- Nov. 30, 2011 Capital Markets Day 2011

52 week high / low:	€68.56 / €41.69 (as at June 24, 2011)
Closing price June 24, 2011	€65.10
Market cap: ¹⁾	€3.0 bn (as at June 24, 2011)
Shares outstanding: 1)	46,024,127
ISIN / Ticker abbreviation:	DE0005909006 / GBF
Main stock markets:	XETRA / Frankfurt
Segments Deutsche Boerse	Prime Standard
/ Indices:	MDAX, Prime Construction Perf. ldx., DivMSDAX
	DJ STOXX 600, DJ EURO STOXX,
	DJ EURO STOXX Select Dividend 30

1) Including 1,884,000 shares held as treasury stock

The Multi Service Group.

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2006 2.29 1.15	2007 3.32	2008 5.18	2009	2010
	3.32	5.18	c ==	
1 15			3.79	6.43
1.10	1.66	1.85	2.00	2.50
2.3%	3.4%	5.4%	3.7%	4.0%
50%	50%	36%	53%	39%
51.47	68.99	59.68	54.56	64.35
34.81	43.71	22.06	21.57	40.75
51.25	48.72	34.45	53.92	63.20
29.54	32.50	29.26	34.85	40.84
1.7	1.5	1.2	1.5	1.5
2,065	1,963	1,388	2,482	2,909
2.2%	2.1%	3.1%	4.0%	3.5%
22.39	14.66	6.65	14.23	9.83
37,196	37,196	37,196	46,024	46,024
286,756	377,923	485,628	390,746	381,287
	50% 51.47 34.81 51.25 29.54 1.7 2,065 2.2% 22.39 37,196	50% 50% 51.47 68.99 34.81 43.71 51.25 48.72 29.54 32.50 1.7 1.5 2,065 1,963 2.2% 2.1% 22.39 14.66 37,196 37,196	50% 50% 36% 51.47 68.99 59.68 34.81 43.71 22.06 51.25 48.72 34.45 29.54 32.50 29.26 1.7 1.5 1.2 2,065 1,963 1,388 2.239 14.66 6.65 37,196 37,196 37,196	50% 50% 36% 53% 51.47 68.99 59.68 54.56 34.81 43.71 22.06 21.57 51.25 48.72 34.45 53.92 29.54 32.50 29.26 34.85 1.7 1.5 1.2 1.5 2,065 1,963 1,388 2,482 2.2% 2.1% 3.1% 4.0% 22.39 14.66 6.65 14.23 37,196 37,196 37,196 37,196 37,196

1) relating to year-end share price 2) relating to EPS 3) Shareholders' equity w/o minorities

4) relating to year-end 5) 2008 to 2010: Including 1,884,000 shares held as treasury stock

Disclaimer

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