

## Bilfinger Berger: Continuing transformation into Services

Cheuvreux 10<sup>th</sup> German Corporate Conference, January 17-19, 2011, Frankfurt Andreas Müller, Head of Corporate Accounting and Investor Relations

Bettina Schneider, Senior Manager Investor Relations





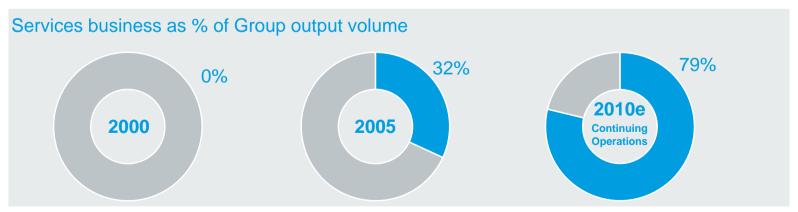
## Agenda

- 1. Bilfinger Berger Continuing transformation into Services
- 2. Current business situation
- 3. Outlook
- 4. Financials
- 5. Appendix



#### Continuing transformation into Services

- Significant reduction of volume in construction with a stronger regional focus and improved risk profile
- Agreement executed for sale of Valemus Australia on December 21, 2010
   Net proceeds of approx. AUD970 million, closing expected for Q1 2011
- Net cash inflow of more than €500 million leads to a total investment power including leverage potential of approximately €1 billion
- Continuous market screening for potential acquisitions in services
- Continuing Operations: Industrial Services, Power Services, Building and Facility Services,
   Construction, Concessions
- Discontinued Operations: Valemus Australia



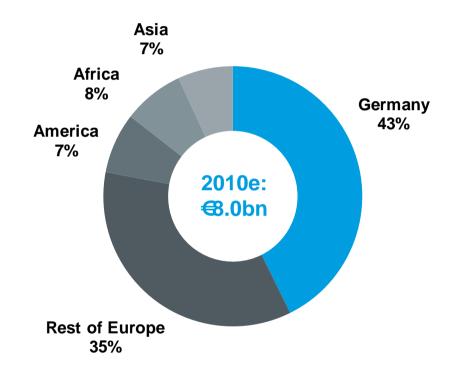


#### The Multi Service Group - Highlights

- European market leader in Industrial Services for the process industry
- Strong player in Power Services, European market leader for high-pressure piping
- German market leader for integrated facility management
   One of the few providing comprehensive real-estate related services along the life-cycle
- A leading player in civil construction with major focus on Europe
- Established partner of the public sector for concession projects in economically and politically stable regions
- Strong track record in acquisitions and integration
- Focus on services reduces dependency on economic cycles and on individual major projects

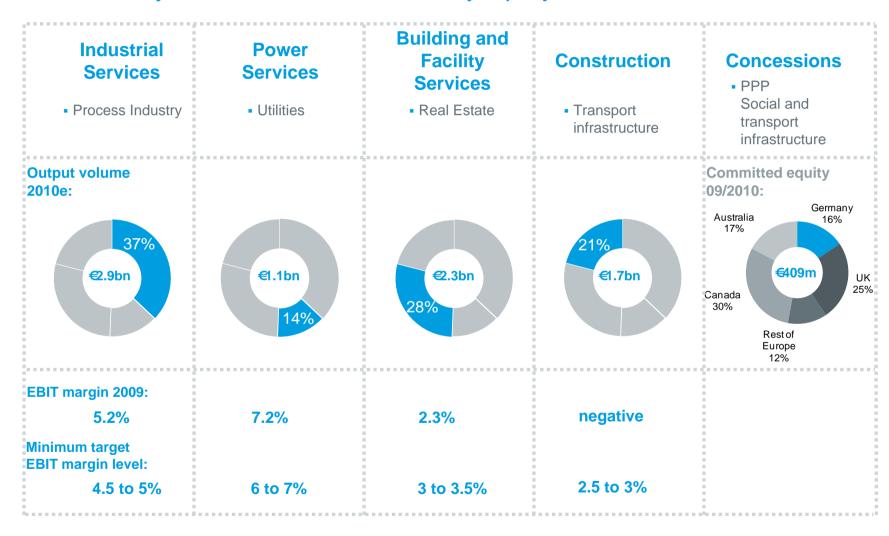


## International business with core area Europe





# Focus on services reduces dependency on economic cycles and on individual major projects





## Majority of business with stable revenue and earnings stream

Contract structure	Customer structure	Business activities
Industrial Services	diversified	
85% Maintenance	Oil and Gas 30%	Maintenance, inspection, repairs, improvements, modifications
15% Service projects	Chemical, Petrochemical, Pharma 30%	E/I&C (Electrical, Instrumentation and Control) engineering, mechanical systems
	Energy 15%	Industrial insulation, scaffolding, corrosion protection
	Others 25%	Technical noise control
		Project coordination and management, Full-service maintenance
Power Services	concentrated	
50% Maintenance	85% Utilities	Life-cycle services for fossil fuel and nuclear power plants
50% Service projects	15% Industry	Maintenance, inspection, repair, rehabilitation
		Boilers: Engineering, construction, conversion and modernization
		High-pressure piping: Engineering, manufacturing, assembly and fitting
Building and Facility Services	diversified	
50% Maintenance	30% Public clients	Customized services for real-estate properties along the entire lifecycle
50% Projects	70% Private clients	Integrated facility management with focus on technical facility management
		and property management services
		Construction-related services
Construction	diversified	
100% Projects	90% Public clients	Design and construction of major infrastructure projects
	10% Private clients	
Concessions	diversified	
100% Projects	100% Public clients	Delivery and operation of transport and social infrastructure projects as a private partner to the public sector



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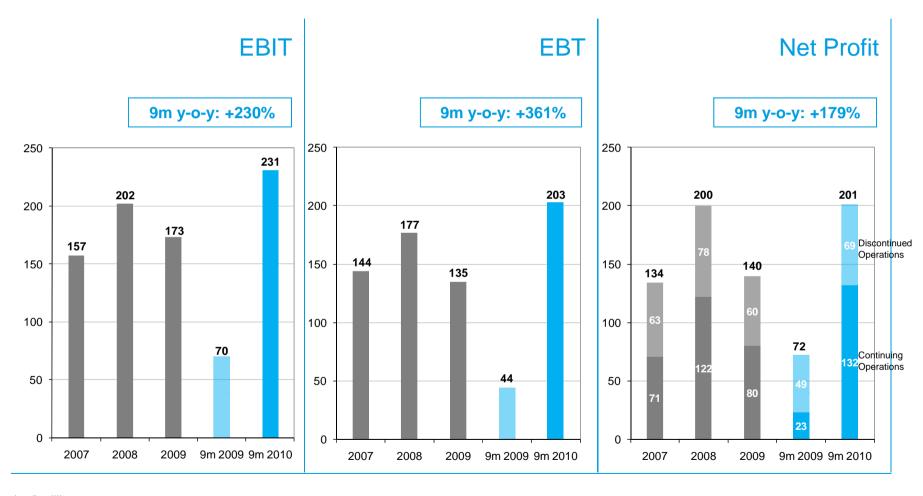
## Volume of construction business reduced as planned Service business expanded once again



In €million Continuing Operations



#### All segments contribute to positive development



In € million
EBIT and EBT Continuing Operations
2008 figures w/o exceptional item relating to the sale of French subsidiary Razel (+€45m pre-tax, +€60m post-tax)

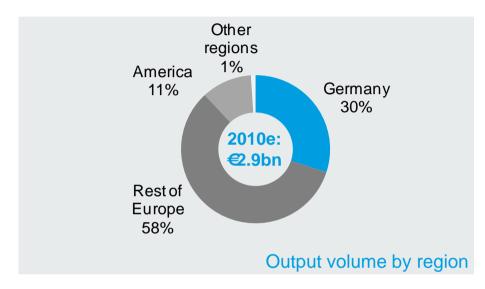


#### Industrial Services: Positive momentum from economic revival

#### Markets and highlights

- Renewed increase in earnings and output volume due to acquisition of MCE
- 9m organic development:
  - +27% in order backlog
  - -4% in output volume, but positive trend
  - -8% in EBIT
- EBIT margin at 4.6% (9m 2009 5.2%)
   EBITA margin at 5.7% (9m 2009 5.8%)
- Persistent price pressure in some sectors

- Output volume of approx. €2.9 billion
- Increase in EBIT



in €million	9m 2009	9m 2010	Change	2009
Output volume	1,686	2,159	28%	2,249
Orders received	1,726	2,463	43%	2,402
Order backlog	1,619	2,563	58%	2,040
Capital expenditure	25	40	60%	49
Depreciation of P, P & E	28	39	39%	36
Amortization of intang. from acq.	11	23	109%	14
EBIT	87	100	15%	118

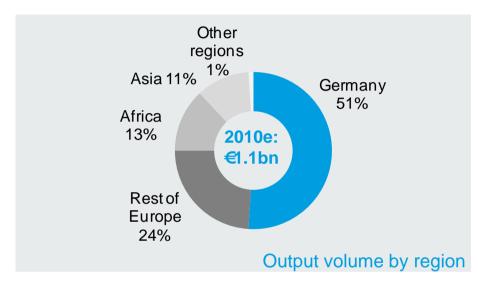


## Power Services: Growth in output volume and EBIT

#### Markets and highlights

- Organic development:0% in output volume, +14% in EBIT
- EBIT margin at 7.5% (9m 2009: 6.6%)
- Orders received in full year will surpass prioryear level
- Major new order worth over €460 million received in December
- Lifetime extensions of German nuclear power plants should have a positive impact

- Output volume of approx. € 1.1 billion
- Increase in EBIT



in €million	9m 2009	9m 2010	Change	2009
Output volume	745	824	11%	1,017
Orders received	796	667	-16%	1,024
Order backlog	1,181	1,026	-13%	1,137
Capital expenditure	16	21	31%	28
Depreciation of P, P & E	7	11	57%	10
Amortization of intang. from acq.	0	3		0
EBIT	49	62	27%	73

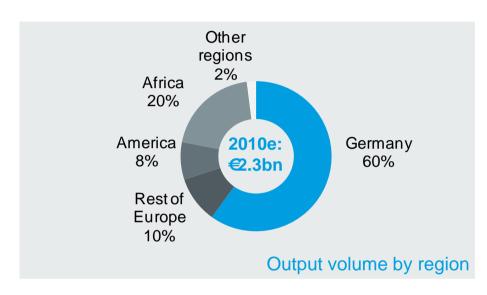


## Building and Facility Services: EBIT well above prior-year level

#### Markets and highlights

- EBIT margin of 3.1% has reached target range (9m 2009: 1.6%)
- Facility Services:Demand increases again
- Building:Volume reduced as plannedGrowing interest in energy-efficient solutions
- Nigeria: Positive demand

- Output volume of approx. €2.3 billion
- Significant increase in EBIT



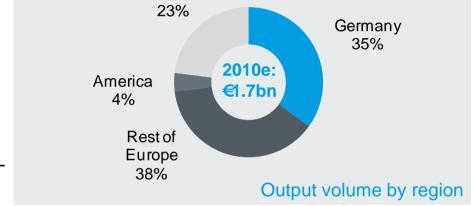
in € million	9m 2009	9m 2010	Change	2009
Output volume	1,913	1,673	-13%	2,529
Orders received	1,941	1,787	-8%	2,481
Order backlog	2,277	2,312	2%	2,181
Capital expenditure	10	8	-20%	17
Depreciation of P, P & E	11	11	0%	15
Amortization of intang. from acq.	7	7	0%	9
EBIT	30	52	73%	58



#### Construction: Significantly positive earnings

#### Markets and highlights

- Volume reduced as planned
- Focus on sustained improvement in profitability
- Currently stable demand in Europe, but austerity measures will have negative mediumterm impact



Asia

- Output volume of approx. € 1.7 billion
- Significantly positive EBIT

in € million	9m 2009	9m 2010	Change	2009
Output volume	1,484	1,294	-13%	1,938
Orders received	1,023	690	-33%	1,749
Order backlog	2,690	2,377	-12%	2,962
Capital expenditure	24	14	-42%	38
Depreciation of P, P & E	30	24	-20%	41
EBIT	-89	18		-73



#### Concessions: Successful sale of stakes in four projects

#### Markets and highlights

- Sale of equity interests in four concession projects for approx. €70 million, closed in Q4
- Selling price significantly exceeds directors' valuation
- Committed equity will be reduced by €51 million
- Additional contribution to earnings of approx.
   €18 million in Q4

- Due to capital gain, significantly higher EBIT
- Net present value above prior-year level despite sale of equity interests



	number / in € million	9m 2009	9m 2010	Change	2009
	Projects in portfolio	25	29	16%	26
	thereof under construction	9	10	11%	8
	Committed equity	335	409	22%	340
	thereof paid-in	129	168	30%	140
<b>,</b>	thereof equity bridge loans	171	200	17%	164
	EBIT	6	12	100%	14



## Discontinued Operations: Valemus Australia

#### Markets and highlights

- Good business development
- Earnings at a high level
- Sustained demand for transport infrastructure projects, weaker demand for building construction

- Currency translation related increase in output volume
- Increase in earnings

in €million	9m 2009	9m 2010	Change	2009
Output volume	2,016	2,385	18%	2,676
Orders received	2,623	2,070	-21%	3,433
Order backlog	3,189	3,467	9%	3,342
Capital expenditure	19	15	-21%	27
Depreciation of P, P & E	15	2	-87%	21
Amortization of intang. from acq.	1	0		2
EBIT	70	95	36%	77



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#### Outlook FY 2010

- Output volume of approx. €8.0 billion (2009: €7.7 billion)
   EBIT of at least €320 million (2009: €173 million)
   Net profit including discontinued operations of at least €270 million (2009: €140 million)
- Medium-term target of Group EBIT margin of at least 4% will be achieved already this year



#### Key strategic objectives

#### Further expansion in services

- Full service provider in Industrial, Power as well as in Building and Facility Services
- Focus on life-cycle approach
- Organic as well as external growth to further strengthen Bilfinger Berger's strong market position

## Limitation of volume and margin improvement in construction

- Limitation of volume
- Sale of Australian business
- Focus on projects in Europe with adequate risk-and-reward profile
- Leverage technical expertise

## Further development of Concessions

- Investments in selected projects
- Active portfolio management
- Volume of committed equity to be maintained at the level of €400 million



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## Volume and contract overview 9m 2010 Continuing Operations by business segment

	Output volume		Orders received			Order backlog			
in€million	9m 2009	9m 2010	Change	9m 2009	9m 2010	Change	09/2009	09/2010	Change
Industrial Services	1.686	2.159	28%	1.726	2.463	43%	1.619	2.563	58%
Power Services	745	824	11%	796	667	-16%	1.181	1.026	-13%
Building and Facility Services	1.913	1.673	-13%	1.941	1.787	-8%	2.277	2.312	2%
Construction	1.484	1.294	-13%	1.023	690	-33%	2.690	2.377	-12%
Consolidation / Other	-3	30		31	76		36	79	
Continuing Operations	5.825	5.980	3%	5.517	5.683	3%	7.803	8.357	7%



## Volume and contract overview 2009 Continuing Operations by business segment

	Output volume		Orders received			Order backlog			
in€million	2008	2009	Change	2008	2009	Change	2008	2009	Change
Industrial Services	2,406	2,249	-7%	2,490	2,402	-4%	1,580	2,040	29%
Power Services	782	1,017	30%	1,078	1,024	-5%	1,101	1,137	3%
Building and Facility Services	2,579	2,529	-2%	2,549	2,481	-3%	2,230	2,181	-2%
Construction	2,536	1,938	-24%	2,297	1,749	-24%	3,140	2,962	-6%
Consolidation / Other	-19	-6		-19	40		-23	42	
Continuing Operations	8,284	7,727	-7%	8,396	7,696	-8%	8,029	8,362	4%



## 9m 2010: EBIT margin close to target of 4%

in€million	9m 2009	9m 2010	FY 2009
Output volume	5,825	5,980	7,727
EBIT	70	231	173
EBIT margin	1.2%	3.9%	2.2%
Net interest result	-26	-28	-38
EBT	44	203	135
Income taxes	-19	-69	-52
Earnings after taxes from continuing operations	25	134	83
Earnings after taxes from discontinued operations	49	69	60
Minority interest	-2	-2	-3
Net profit	72	201	140
EPS (in €)	1.88	4.55	3.79

<sup>→ €87</sup> million depreciation of P, P & E and €32 million amortization on intangibles from acquisition





## 9m 2010: Interest result slightly below prior-year level due to higher interest expenses

in € million	9m 2009	9m 2010	FY 2009
Interest income	10	10	10
Interest expense	-18	-21	-22
Current interest result	-8	-11	-12
Net interest from pensions	-10	-12	-13
Interest expense for minority interest	-8	-5	-13
Net interest result	-26	-28	-38



## 9m 2010: Valuation net debt of continuing operations currently at - €300 million

in € million	Dec 31 2009	Mar 31 2010	June 30 2010	Sept 30 2010
Cash and cash equivalents	635	410	341	375
Financial debt (excluding non-recourse)	-287	-285	-425	-383
Inter-company loan BB Australia	-65	-68	-121	-175
Pension provisions	-287	-288	-300	-324
Net cash (+) / net debt (-) position	-4	-231	-505	-507
Concessions equity bridge loans	164	164	180	200
Valuation net cash (+) / net debt (-)				approx300



## 9m 2010: Changes to pro-forma balance sheet as of Dec. 31, 2009

Assets	Sept 30, 2010			Sept 30, 2010	Equity and liabilities
In € million	8,605	+664	+664	8,605	In € million
Assets available for sale (Valemus)	947	+186	+139	693	Liabilities available for sale (Valemus)
Assets available for sale (Concessions)	919	+919	+867	867	Liabilities available for sale (Concessions)
Cash	375	-260	1		
Other current assets	1,101	+141	+90	1,727	Other current liabilities <sup>2)</sup>
			-136	319	Liabilities from POC
Trade receivables	1,048	+85	+18	907	Trade payables
Other non-current assets	1,088	+6	+45	988	Non-current liabilities <sup>3)</sup>
Receivables from concession projects	1,705	-429	-341	1,561	Non-recourse debt
Intangible assets <sup>1)</sup>	1,422	+16	-18	1,543	Shareholders' equity

<sup>1)</sup> Thereof goodwill €1,405 million (including intangibles from acquisitions)

<sup>2)</sup> Thereof financial debt, recourse €197 million

January 17-19, 2011 Bilfinger Berger SE Company Presentation



#### 9m 2010: Recourse debt structure

- €250 million promissory note loan with approx. 6% interest rate p.a.
  - → valid through 2011 (€84 million) and 2013 (€166 million)
- €20 million financial leases
- €13 million short-term borrowings
- €100 million drawn from syndicated loan facility
  - → Revolving backstop facility with maximum of €300 million to finance working capital swings
  - → valid through 2012



# 9m 2010: Significant positive swing in working capital expected for Q4

in € million	9m 2009	9m 2010	FY 2009
Cash earnings from continuing operations	110	264	193
Change in working capital	-121	-379	177
Gains on disposals of non-current assets	-8	-3	-5
Cash flow from operating activities of continuing operations	-19	-118	365
Net capital expenditure on property, plant and equipment / Intangibles	-69	-73	-122
Proceeds from the disposal of financial assets	8	1	17
Free Cashflow from continuing operations	-80	-190	260
Investments in financial assets of continuing operations	-157	-148	-361
Cash flow from financing activities of continuing operations	-26	-1	172
Change in cash and cash equivalents of continuing operations	-263	-339	71
Change in cash and cash equivalents of discontinued operations	28	107	-25
Other adjustments	29	36	32
Cash and cash equivalents at January 1	720	798	720
Cash and cash equivalents at September 30 discontinued operations (Valemus)		216	
Cash and cash equivalents at September 30 disposal group (Concessions)		11	
Cash and cash equivalents at September 30 / December 31	514	375	798



# 9m 2010: Increase in working capital due to structural changes and intra-year shift

in€million	Dec 31 2009	Sept 30 2010
Net working capital	-1,039	-604
thereof liabilities from percentage of completion (prepayments)	455	319
Net working capital as of annual output volume	-13.4%	-7.6%

- → Negative net working capital is structurally lower due to the decrease in construction volume as well as fewer prepayments in Power Services
- → Increase in working capital of €379 million as reflected in the cash flow statement includes approx. €200 million intra-year shift and at least €150 million structural increase
- → We currently estimate the level of net working capital to be at approx. –10% of output volume at year-end





## Five-year overview – including discontinued operations

in€million	2005	2006	2007	2008	2009
Output volume	7,061	7,936	9,222	10,742	10,403
Orders received	7,545	10,000	11,275	10,314	11,129
Order backlog	7,001	8,747	10,759	10,649	11,704
EBIT	110	170	229	298	250
EBT	115	173	228	283	214
Net profit	66	92	134	200	140
Cash flow from operating activities	188	207	325	357	368
Dividend distribution	37	46	64	71	88
Return on output (EBIT) (%)	1.6%	2.1%	2.5%	2.8%	2.4%
Return on equity (w/o minorities) (%)	5.9%	8.1%	10.9%	16.8%	11.3%
Return on capital employed (%)	10.9%	16.3%	18.7%	23.2%	15.6%
Shareholders' equity	1,189	1,206	1,332	1,141	1,562
Balance-sheet total	4,357	5,129	6,128	6,773	7,941
Equity ratio (%)	27%	24%	22%	17%	20%
Equity ratio (%), adjusted for non-recourse debt	31%	28%	28%	22%	26%
Net working capital	-645	-641	-697	-890	-1,222
Cash and cash equivalents	832	783	796	720	798
Financial debt, recourse	128	139	111	328	354
Financial debt, non-recourse	495	827	1,362	1,518	1,902



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## Competitive landscape

Industrial Services	Power Services	Building and Facility Services	Construction	Concessions
		Facility Services Germany		Contractor-led organizations:
Hertel	Alstom	Dussmann	ACS	Acciona
Kaefer	Ansaldo	Hochtief Facility Management	Balfour Beatty	ACS
Stork	Austrian Energy	Strabag Property and Facility Services	BAM Groep	Balfour Beatty
Suez Energy Services	Doosan Babcok	Voith Industrial Services	Eiffage	Carillion
Thyssen Krupp Industrial Services (Xervon)	E.ON Anlagenservice	Wisag	FCC	Hochtief
Voith Industrial Services (Process Services)	Hitachi Power Europe	Facility Services International	Grupo Ferrovial	Leighton
	Kraftanlagen München	Cofely-GDF Suez	Hochtief	Vinci
	Nordon	Faceo Facility Management/VINCI Facilities	Skanska	
		ISS	Strabag	Funder-led organizations:
		Johnson Controls	Vinci	Macquarie
		Jones Lang LaSalle		RBS
		Sodexo Group		
		Building Germany		Investment organizations:
		BAM Groep		Laing
		Hochtief		Pension Funds
		Regional Mittelstand		
		Strabag		



## Concessions portfolio as of September 30, 2010 Transport infrastructure

	Investment volume € million	Percentage held %	Equity committed € million	Method of con- solidation <sup>1)</sup>	Status	Concession period
Transport Infrastructure						
- Herrentunnel Lübeck, Germany	176	50	_ 2)	Е	operational	2005 - 2035
- M6, Phase I, Hungary	482	40	19	Е	operational	2006 - 2026
- Kicking Horse Pass, Canada	100	100	8	F	operational	2007 - 2030
- M1 Westlink, Northern Ireland	230	75	9	F	operational	2009 - 2036
- Golden Ears Bridge, Canada	800	100	34	F	operational	2009 - 2041
- E18 Highw ay, Norw ay	453	50	9	Е	operational	2009 - 2034
- Northeast Stoney Trail, Canada	293	100	9	F	operational	2009 - 2039
- M6, Phase III, Hungary	520	45	23	Е	under construction	2010 - 2038
- Northwest Anthony Henday Drive, Canada	750	100	36	F	under construction	2011 - 2041
- M 80, Great Britain	352	83	44	F	under construction	2011 - 2041
- BAB A1 "Hamburg-Bremen", Germany	650	43	43	Е	under construction	2013 - 2038
- Peninsula Link, Australia	561	33	26	Е	under construction	2013 - 2038
Sub-total transport infrastructure			260			

<sup>1)</sup> F = full consolidation, E = at equity consolidation

<sup>2)</sup> Written-off and not included in any figures related to the Concessions segment.



## Concessions portfolio as of September 30, 2010 Social infrastructure

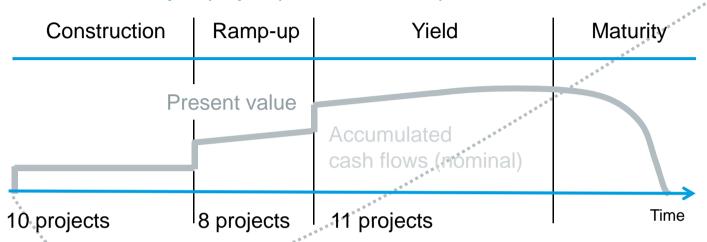
	Investment volume €million	Percentage held %	Equity committed € million	Method of con- solidation <sup>1)</sup>	Status	Concession period
Social Infrastructure						
- Liverpool & Sefton Clinics, Great Britain	87	27	2	Е	operational	2004 - 2030
- Barnet & Harringey Clinics, Great Britain	86	27	2	E	operational	2005 - 2031
- Gloucester Hospital, Great Britain	60	50	3	Е	operational	2005 - 2034
- Bedford Schools, Great Britain	41	100	4	F	operational	2006 - 2035
- Victoria Prisons, Australia	150	100	17	F	operational	2006 - 2031
- Administrative Center Unna, Germany	24	90	2	F	operational	2006 - 2031
- Coventry Schools, Great Britain	36	100	4	F	operational	2007 - 2035
- Kent Schools, Great Britain	155	100	13	F	operational	2007 - 2035
- Royal Women´s Hospital, Australia	198	100	11	F	operational	2008 - 2033
- Burg Prison, Germany	100	90	8	F	operational	2009 - 2034
- Scottish Borders Schools, Great Britain	137	75	8	F	operational	2009 - 2038
- Clackmannanshire Schools, Great Britain	136	85	6	F	operational	2009 - 2039
- East Down & Lisburn, Great Britain	91	50	3	Е	under construction	2011 - 2039
- Staffordshire Fire Stations, Great Britain	54	85	5	F	under construction	2011 - 2036
- Particle Therapy Center Kiel, Germany	258	50	11	E	under construction	2012 - 2036
- Kelow na & Vernon Hospitals, Canada	260	50	8	Е	under construction	2012 - 2042
- Ararat Prison, Australia	186	50	16	Е	under construction	2012 - 2037
- Women's College Hospital, Canada	350	100	27	F	under construction	2015 - 2045
Sub-total social infrastructure			149			
Total as of September 30, 2010			409			

<sup>1)</sup> F = full consolidation, E = at equity consolidation



#### Majority of projects is still under construction or in ramp-up

#### Maturity of project portfolio as of September 30, 2010



BAB A1, GER

Particle Therapy Center,

GER

East Down & Lisburn, UK

M80 Motorway, UK

Staffordshire Fire Stations, UK Kelowna & Vernon Hospitals,

CAN

Northwest Anthony Henday

Drive, CAN

Women's College Hospital,

CAN

Ararat Prison, AUS

Peninsula Link, AUS

Burg Prison, GER

Clackmannanshire Schools, UK

Scottish Borders Schools, UK

M1 Westlink, UK

E18, NOR

M6, Phase III,

Hungary

Golden Ears Bridge, CAN

Northeast Stoney

Trail, CAN

Admin Center Unna, GER

Barnet & Harringey Clinics, UK

Bedford Schools, UK

Coventry Schools, UK

Gloucester Hospital, UK

Kent Schools, UK

Liverpool & Sefton Clinics, UK

M6, Phase I, Hungary

Kicking Horse Pass, CAN

Royal Women's Hospital,

AUS

Victoria Prisons, AUS



#### Directors' valuation of Concessions portfolio

#### General

- The DCF method of valuation is generally used
- Only projects where "financial close" has taken effect are included
- Cash flows serving as the basis are derived from financial models approved by external lenders
- Future potential refinancing gains are not taken into account in the valuation
- Valuation is based on specific discount rates between 8% and 12% considering different risk profiles. Weighted average discount rate as at June 30, 2010 was 10.0%. (December 31, 2009: 10.2%)

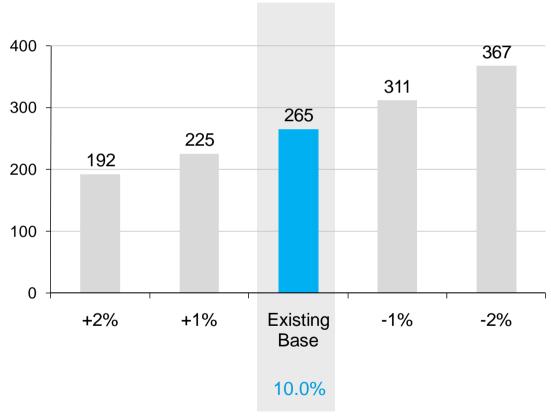
#### Specific discount rates

- Weighted risk-free basic interest rate is derived from country specific long-term treasury bonds (currently 6 %)
- Premium on basic interest rate for project type adjustments
  - 2% for projects where revenues depend exclusively on the degree of availability (e.g. schools)
  - 3% for projects, that entail limited volume risks
- Further premium on basic interest rate for project phase adjustments
  - 3% in the construction phase
  - 2% in the ramp-up phase
  - 0% in the operation phase, when revenues and costs are certain



## Portfolio value further increased Additional upside potential if lower discount rate is applied

→ End of June 2010: NPV of €265 million at a discount rate of 10.0% significantly above book value of €167 million



Sensitivity of Net Present Value to different base rates as of June 30, 2010

In €million



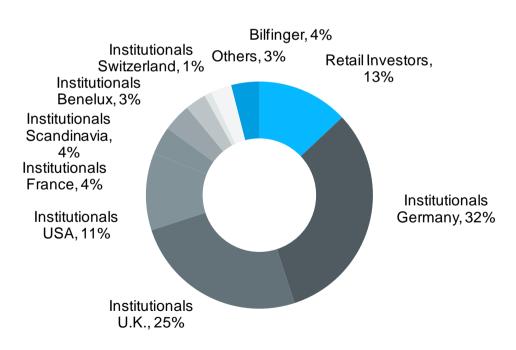
#### Share buyback and shareholder structure

#### Share buyback

- Duration of program:February 19 to April 29, 2008
- Volume: €100 million1,884,000 sharesAverage price: €53.07
- No cancellation planned
   Maintaining the financial resources to secure growth strategy

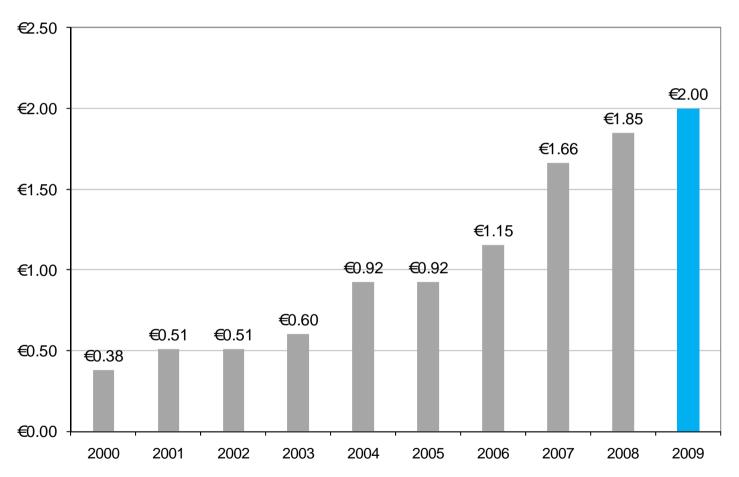
#### Shareholder structure as of 06/30/2010

- 100% free float
- High proportion of institutional investors
- Very international shareholder base





## Dividend development



2000 – 2008 after rights issue adjustment 2002 and 2003 excluding bonus dividend



#### Financial calendar and share facts

Feb. 14, 2011	Preliminary figures 2010
March 30, 2011	Annual press conference
May 12, 2011	Interim Report Q1 2011
May 31, 2011	Annual General Meeting
<ul><li>August 11, 2011</li></ul>	Interim Report Q2 2011
Nov. 14, 2011	Interim Report Q3 2011

52 week high / low:	€64.35 / €40.75 (as at Jan. 11, 2010)
Closing price Jan. 11, 2010	€63.75
Market cap: 1)	€2.93 bn (as at Jan. 11, 2010)
Shares outstanding: 1)	46,024,127
ISIN / Ticker abbreviation:	DE0005909006 / GBF
Main stock markets:	XETRA / Frankfurt
Segments Deutsche Boerse	Prime Standard
/ Indices:	MDAX, Prime Construction Perf. ldx.,
	DJ STOXX 600, DJ EURO STOXX,
	DJ EURO STOXX Select Dividend 30, MSCI Europe

<sup>1)</sup> Including 1,884,000 shares held as treasury stock



#### Other investor information

#### For further information please contact:

**Andreas Müller** 

**Bettina Schneider** 

Corporate Accounting Investor Relations

Investor Relations

Phone:

+49 (0) 621 / 459-2312 Phone: +49 (0) 621 / 459-2377

Facsimile: +49 (0) 621 / 459-2968 Facsimile: +49 (0) 621 / 459-2968

E-Mail:

E-Mail:

andreas.mueller@bilfinger.com

bettina.schneider@bilfinger.com





Bilfinger Berger SE

Corporate Headquarters Carl-Reiß-Platz 1-5 D-68165 Mannheim

Germany

www.bilfinger.com

in € per share / after rights issue adjustment	2005	2006	2007	2008	2009
Earnings per share	1.66	2.29	3.32	5.18	3.79
Dividend	0.92	1.15	1.66	1.85	2.00
Dividend yield 1)	2.5%	2.3%	3.4%	5.4%	3.7%
Payout ratio 2)	56%	50%	50%	36%	53%
Share price highest	42.87	51.47	68.99	59.68	54.56
Share price lowest	27.86	34.81	43.71	22.06	21.57
Share price year end	37.20	51.25	48.72	34.45	53.92
Book value per share 3)	28.80	29.54	32.50	29.26	34.90
Market-to-book value 3)	1.3	1.7	1.5	1.2	1.5
Market capitalization in million €5)	1,499	2,065	1,963	1,388	2,482
MDAX weighting 1)	2.0%	2.2%	2.1%	3.1%	4.0%
Price-earnings ratio 1)	22.39	22.39	14.66	6.65	14.23
Number of shares in '000 4)5)	37,196	37,196	37,196	37,196	46,024
Average daily turnover in number of shares	165,946	286,756	377,923	485,628	390,746

<sup>1)</sup> relating to year-end share price

<sup>4)</sup> relating to year-end

<sup>2)</sup> relating to EPS

<sup>3)</sup> Shareholders' equity w/o minorities

<sup>5) 2008</sup> and 2009: Including 1,884,000 shares

held as treasury stock



#### Disclaimer

This presentation has been produced for support of oral information purposes only and contains forward-looking statements which involve risks and uncertainties. Forward-looking statements are statements that are not historical facts, including statements about our beliefs and expectations. Such statements made within this document are based on plans, estimates and projections as they are currently available to Bilfinger Berger SE. Forward-looking statements are therefore valid only as of the date they are made, and we undertake no obligation to update publicly any of them in light of new information or future events. Apart from this, a number of important factors could therefore cause actual results to differ materially from those contained in any forward-looking statement. Such factors include the conditions in worldwide financial markets as well as the factors that derive from any change in worldwide economic development.

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