

Bilfinger Berger: The Services Group is taking shape

Deutsche Bank's German & Austrian Corporate Conference, Frankfurt, May 19 to 20, 2011 Joachim Müller, CFO

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Agenda

- 1. Bilfinger Berger Overview
- 2. Business Segments
- 3. Outlook and Strategy
- 4. Financials
- 5. Appendix



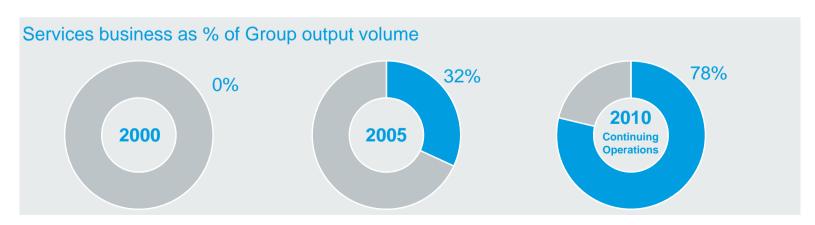
Bilfinger Berger at a glance

- Engineering-driven services group with €8 billion output volume
- European market leader in Industrial Services for the process industry
- Strong player in Power Services, European market leader for high-pressure piping
- German market leader for integrated facility management
 One of the few providing comprehensive real-estate related services along the life-cycle
- A leading player in civil construction with major focus on Europe
- Established partner of the public sector for concession projects in economically and politically stable regions
- Strong track record in acquisitions and integration



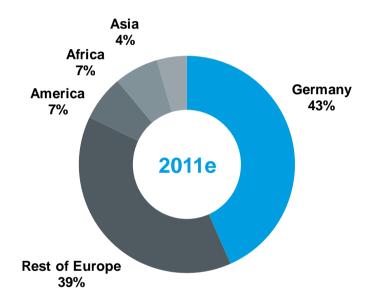
The Services Group is taking shape

- 80% of group output volume in services business reduces dependency on economic cycles and on individual major projects
- Limitation of volume in construction with clear regional focus and stringent risk profile
- Sale of Valemus Australia completed March 10, 2011
 Net proceeds of €723 million
 Capital gain after risk provision amounts to €161 million
 Net cash inflow of €590 million
- Intention to reduce shareholding in Julius Berger Nigeria Plc
- Financial scope of at least €1 billion for further corporate development





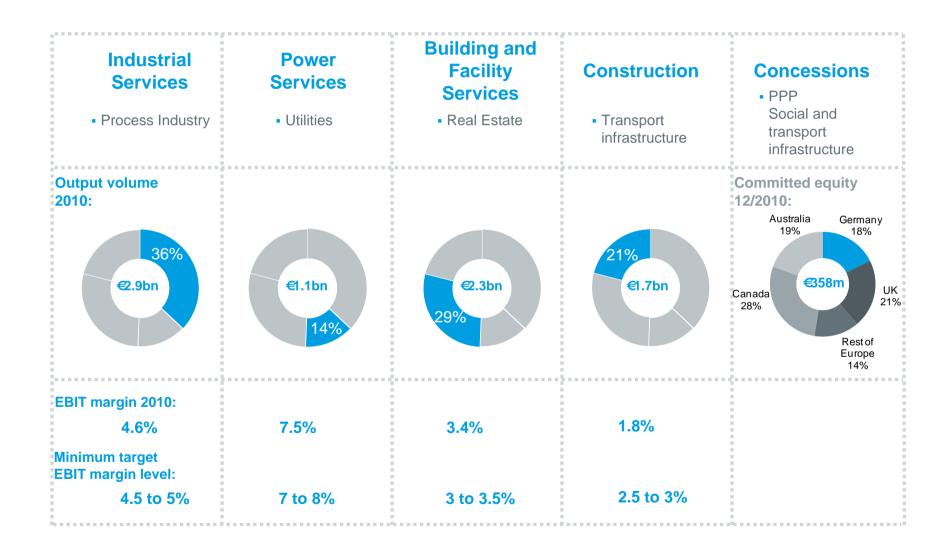
International business with core area Europe



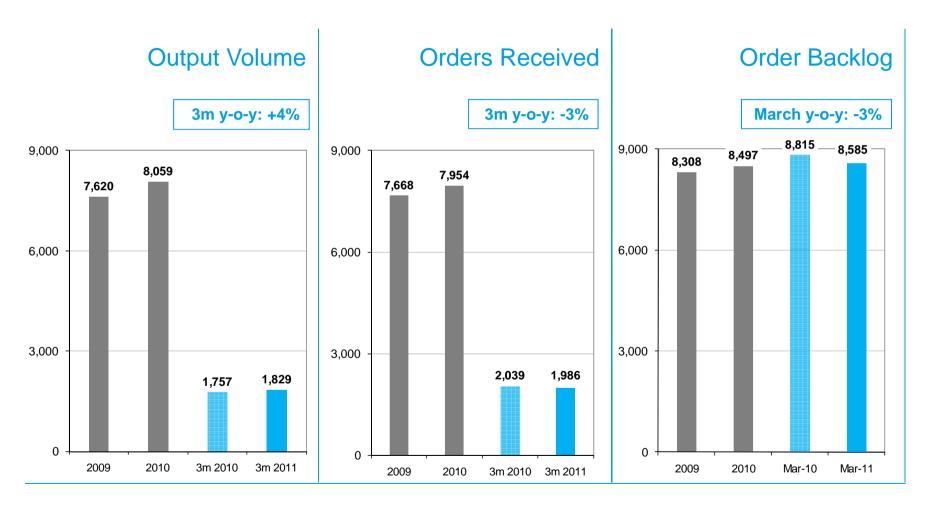




Portfolio of comprehensive engineering-driven services



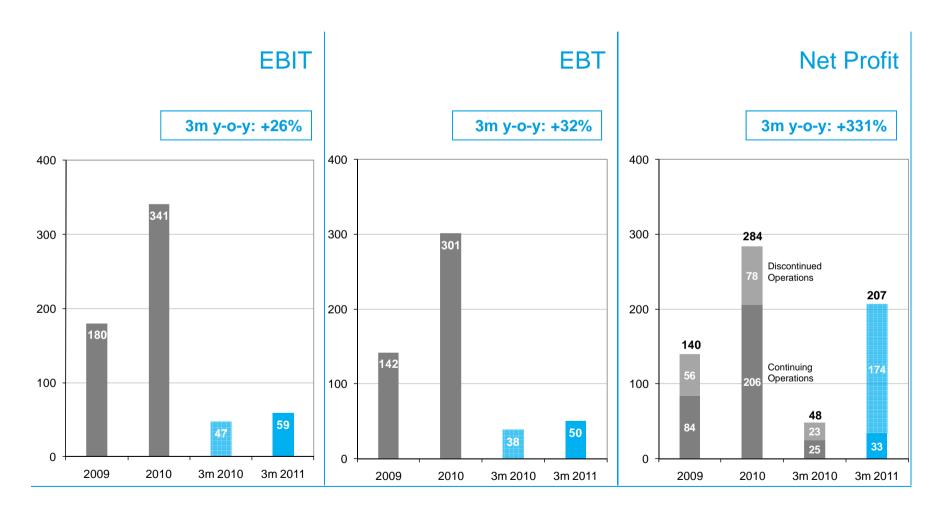
3m 2011: Increased output volume, especially in Industrial Services Positive order development in Industrial and Power Services



In €million Continuing Operations



3m 2011: Increased operating earnings Capital gain from sale of Valemus boosts net profit



In € million EBIT and EBT Continuing Operations



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Industrial Services: Majority of business with stable revenue and earnings stream

| Business activities | | Customer structure | | | |
|---|--|--|--|--|--|
| | | diversified | | | |
| Maintenance, inspection, repairs, ir | Maintenance, inspection, repairs, improvements, modifications, turnarounds | | | | |
| Piping, industrial insulation, scaffold | ding, corrosion protection | Chemical, Petrochemical, Pharma 30% | | | |
| E/I&C (Electrical, Instrumentation a | nd Control) engineering, mechanical systems | Energy 15% | | | |
| Project coordination and managem | ent, Full-service maintenance | Others 20% | | | |
| | | | | | |
| Contract structure | | Business drivers | | | |
| | | | | | |
| 85% Services | | Production level in process industry | | | |
| 15% Projects | | Outsourcing | | | |
| | | Service bundling / Full service | | | |
| | | Multi-national presence | | | |
| Competition | | | | | |
| | | | | | |
| Amec Power & Process | Kaefer | A A STATE OF THE S | | | |
| Cape | Stork | | | | |
| Fabricom | Voith Industrial Services (Process Services) | | | | |
| Hertel | Thyssen Krupp Industrial Services (Xervon) | Borealis, Sweden | | | |



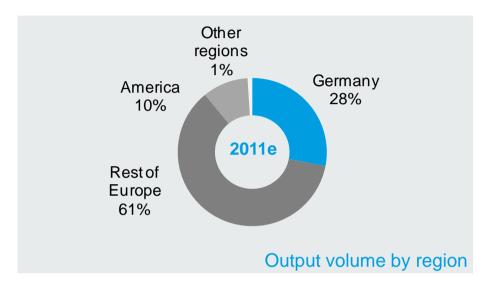
Industrial Services: Sustainable pick-up in volume

Markets and highlights Q1 2011

- Increased output volume and EBIT
- Reallocation of small unit to Construction3m organic development:
 - +13% in output volume
 - +16% in EBIT
- EBIT margin at 4.1% (3m 2010 4.1%)
- Significant orders especially from the oil and gas industry
- Expansion of U.K. business

Outlook 2011

Increase in output volume and EBIT



| in €million | 3m 2010 | 3m 2011 | Change | 2010 |
|-----------------------------------|------------|------------|--------|-------|
| Output volume | 660 | 732 | 11% | 2,932 |
| Orders received | 785 | 884 | 13% | 3,253 |
| Order backlog | 2,332 | 2,658 | 14% | 2,601 |
| Capital expenditure | 12 | 11 | -8% | 73 |
| Depreciation of P, P & E | 14 | 13 | -7% | 53 |
| Amortization of intang. from acq. | 7 | 5 | -29% | 27 |
| EBIT | 27 | 30 | 11% | 134 |



Power Services: Supported by mega-trend "Demand for energy"

| Business activities | | Customer structu | re |
|------------------------------------|---|---------------------------|--------------------|
| | | concentrated | |
| Life-cycle services for fossil fue | el and nuclear power plants | 85% Utilities | |
| Maintenance, inspection, repair | r, rehabilitation | 15% Industry | |
| Boilers: Engineering, construct | ion, conversion and modernization | | |
| High-pressure piping: Enginee | ring, manufacturing, assembly and fitting | | |
| Contract structure | | Business drivers | |
| | | | |
| 40% Services | | Long-term demand for | energy |
| 60% Projects | | Age of existing power | plants |
| | | Efficiency / environme | ntal requirements |
| | | Energy mix | |
| | | Availability of financing | 9 |
| Competition | | | |
| | | | |
| Alstom | E.ON Anlagenservice | | |
| Ansaldo | Hitachi Power Europe | | |
| Austrian Energy | Kraftanlagen München | | |
| Doosan Babcok | Nordon | Ro | odenhuize, Belgium |



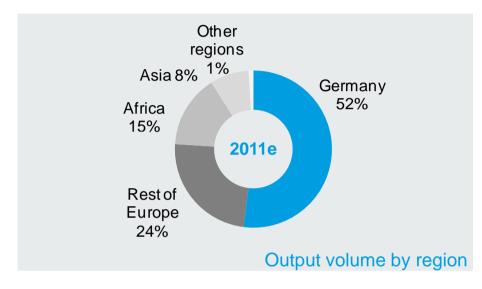
Power Services: Further increase in EBIT margin

Markets and highlights Q1 2011

- Good international demand
- Change in energy policy in Germany should lead to more business opportunities
- Organic development:-4% in output volume, +1% in EBIT
- EBIT margin further increased to 7.1% (3m 2010: 6.5%)



Stable output volume and increase in EBIT



| in €million | 3m 2010 | 3m 2011 | Change | 2010 |
|-----------------------------------|------------|------------|--------|-------|
| Output volume | 260 | 252 | -3% | 1,106 |
| Orders received | 286 | 333 | 16% | 1,281 |
| Order backlog | 1,198 | 1,445 | 21% | 1,371 |
| Capital expenditure | 6 | 2 | -67% | 33 |
| Depreciation of P, P & E | 4 | 5 | 25% | 16 |
| Amortization of intang. from acq. | 1 | 1 | 0% | 5 |
| EBIT | 17 | 18 | 6% | 83 |



Building and Facility Services: One-stop shopping for real-estate customers

| Business activities | | | Customer structure |
|-------------------------------------|------------------------------------|----------------------|--------------------------------------|
| | | | diversified |
| Customized services for real-estate | e properties along the entire life | cycle | 30% Public clients |
| Integrated facility management with | focus on technical facility mana | agement | 70% Private clients |
| and property management services | ; | | |
| Construction-related services | | | |
| Contract structure | | | Business drivers |
| 75% Services | | | GDP / Public spending |
| 25% Projects | | | Outsourcing |
| | | | Service bundling / One-stop-shopping |
| | | | Multi-national presence |
| Competition | | | |
| Facility Services Germany | Facility Services Int. | Building Germany | |
| Dussmann | Cofely - GDF Suez | BAM Groep | |
| Hochtief FM | Faceo FM / Vinci Fac. | Hochtief | |
| Strabag Property and FS | Imtech, ISS | Regional Mittelstand | |
| Wisag | Johnson Controls | Strabag | |
| Compass | | | Particle Therapy Center, Germany |



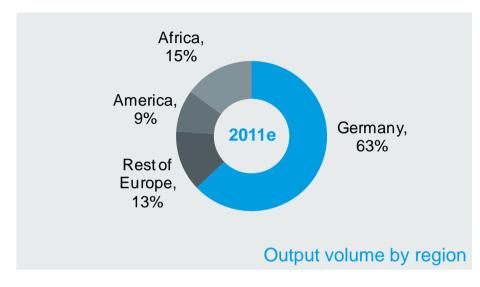
Building and Facility Services: Improved earnings

Markets and highlights Q1 2011

- Stable output volume
- Operating earnings further enhanced
 EBIT margin at 1.9% (3m 2010: 1.2%)
- Facility Services:
 Positive demand
 (Q1 2010 had been boosted by major orders)
- Building: Increasing demand
- Nigeria:
 Shareholding in Julius Berger Nigeria Plc to be reduced

Outlook 2011

Increase in output volume and EBIT



| in €million | 3m 2010 | 3m 2011 | Change | 2010 |
|-----------------------------------|------------|------------|--------|-------|
| Output volume | 490 | 486 | -1% | 2,333 |
| Orders received | 735 | 567 | -23% | 2,379 |
| Order backlog | 2,443 | 2,284 | -7% | 2,217 |
| Capital expenditure | 2 | 2 | 0% | 13 |
| Depreciation of P, P & E | 4 | 3 | -25% | 20 |
| Amortization of intang. from acq. | 2 | 2 | 0% | 10 |
| EBIT | 6 | 9 | 50% | 80 |



Construction: Major transport infrastructure player with focus on Europe

| Business activi | ities | | Customer structure |
|---------------------|-----------------------|---------------------------------|------------------------------------|
| | | | diversified |
| Design and constr | uction of transport i | ing projects 80% Public clients | |
| Foundations for tu | rbines at offshore v | vindparks | 20% Private clients |
| Contract struct | ture | | Business drivers |
| 100% Projects | | | Public spending Acceptance of PPP |
| Competition | | | |
| Alpine (FCC) | Max Bögl | Strabag | |
| Balfour Beatty | Porr | Vinci | |
| BAM Groep Hochtief | Skanska | | M80 Motorway, UK |



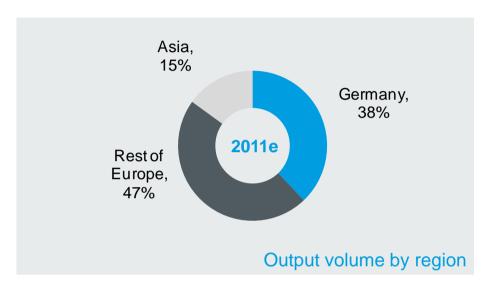
Construction: Improving risk profile

Markets and highlights Q1 2011

- Mild winter allowed for higher volume
- Reallocation of small unit from Industrial Services
 Organic development:
 - -2% in output volume, + €4 million in EBIT
- Positive earnings
 EBIT margin at 0.5% (3m 2010: negative)
- Attractive offshore wind park order
- Demand in relevant European markets still stable, but decrease expected in medium term

Outlook 2011

 Reduction of output volume as planned, further increase in EBIT margin



| in € million | 3m 2010 | 3m 2011 | Change | 2010 |
|-----------------------------------|------------|------------|--------|-------|
| Output volume | 336 | 352 | 5% | 1,661 |
| Orders received | 194 | 186 | -4% | 961 |
| Order backlog | 2,770 | 2,127 | -23% | 2,235 |
| Capital expenditure | 5 | 2 | -60% | 20 |
| Depreciation of P, P & E | 4 | 9 | 125% | 31 |
| Amortization of intang. from acq. | 0 | 1 | | 0 |
| EBIT | -3 | 2 | | 29 |



Concessions: Only active in stable legal, political and economical environment

| Business activities | | | Customer structure |
|---------------------------------------|-----------------------------------|-----------------|----------------------------------|
| | | | diversified |
| Delivery and operation of transport | and social infrastructure project | ts | 100% Public clients |
| as a private partner to the public se | | | |
| Contract structure | | | Business drivers |
| | | | |
| 100% Projects | | | Acceptance of PPP |
| | | | Availability of financing |
| Competition | | | |
| Contractor-led org. | Funder-led org. | Investment org. | |
| Acciona, ACS | Barclay's | John Laing | |
| Balfour Beatty, Bouygues | Commonwealth Bank Austr. | Plenary | |
| Carillion, Capella | Macquarie | | |
| Hochtief, Leighton | RBS | | |
| Skanska, Strabag | | | Particle Therapy Center, Germany |





Concessions: Good perspectives in Australia and Canada

Markets and highlights Q1 2011

- After the economic crisis, overall still cautious demand
- New schools project in Northern Ireland
 € 60 million investment volume
 € 4 million committed equity
 25-year concession period
- Focus on active portfolio management



Outlook 2011

Increase in underlying EBIT

| number / in € million | 3m 2010 | 3m 2011 | Change | 2010 |
|----------------------------|------------|------------|--------|------|
| Projects in portfolio | 27 | 30 | 11% | 29 |
| thereof under construction | 9 | 11 | 22% | 10 |
| Committed equity | 364 | 362 | -1% | 358 |
| thereof paid-in | 167 | 164 | -2% | 160 |
| EBIT | 4 | 5 | 25% | 40 |



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Outlook FY 2011

- Output volume and EBIT at least on prior-year level (FY 2010: €8.1 billion and €341 million)
- Substantial increase in net profit due to capital gain from sale of Valemus Australia (FY 2010: € 284 million)



Acquisition strategy

- Financial scope of at least € 1 billion
- Continuous market screening for potential acquisitions in services
- All three services segments are target areas, with priority on Industrial and Power Services
- Industrial Services: regional expansion including emerging markets
 Power Services: regional expansion including emerging markets and technical expansion
 Facility Services: regional expansion with focus on Europe
- Acquisition criteria unchanged:
 Strategic fit, good management available
 ROCE > WACC and earnings accretive from the first full year



Key strategic objectives

Expansion in services

- Full service provider in Industrial, Power as well as in Building and Facility Services
- Focus on life-cycle approach
- Organic as well as external growth to further strengthen Bilfinger Berger's strong market position

Limitation of volume in construction

- Limitation of volume
- Focus on projects in Europe with adequate risk-and-reward profile
- Leverage technical expertise

Further development of Concessions

- Investments in selected projects
- Active portfolio management
- Volume of committed equity to be maintained at the level of €400 million



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Volume and contract overview 3m 2011 Continuing Operations by business segment

| | Output volume | | | Orders received | | | Order backlog | | |
|--------------------------------|---------------|---------|--------|-----------------|---------|--------|---------------|---------|--------|
| in€million | 3m 2010 | 3m 2011 | Change | 3m 2010 | 3m 2011 | Change | 3m 2010 | 3m 2011 | Change |
| Industrial Services | 660 | 732 | 11% | 785 | 884 | 13% | 2,332 | 2,658 | 14% |
| Power Services | 260 | 252 | -3% | 286 | 333 | 16% | 1,198 | 1,445 | 21% |
| Building and Facility Services | 490 | 486 | -1% | 735 | 567 | -23% | 2,444 | 2,284 | -7% |
| Construction | 336 | 352 | 5% | 194 | 186 | -4% | 2,770 | 2,127 | -23% |
| Consolidation / Other | 11 | 7 | | 39 | 16 | | 71 | 71 | |
| Continuing Operations | 1,757 | 1,829 | 4% | 2,039 | 1,986 | -3% | 8,815 | 8,585 | -3% |



Volume and contract overview 2010 Continuing Operations by business segment

| | Output volume | | Orders received | | | Order backlog | | | |
|--------------------------------|---------------|-------|-----------------|-------|-------|---------------|-------|-------|--------|
| in€million | 2009 | 2010 | Change | 2009 | 2010 | Change | 2009 | 2010 | Change |
| Industrial Services | 2,249 | 2,932 | 30% | 2,402 | 3,253 | 35% | 2,040 | 2,601 | 28% |
| Power Services | 1,017 | 1,106 | 9% | 1,024 | 1,281 | 25% | 1,137 | 1,371 | 21% |
| Building and Facility Services | 2,529 | 2,333 | -8% | 2,481 | 2,379 | -4% | 2,181 | 2,217 | 2% |
| Construction | 1,831 | 1,661 | -9% | 1,721 | 961 | -44% | 2,908 | 2,235 | -23% |
| Consolidation / Other | -6 | 27 | | 40 | 80 | | 42 | 73 | |
| Continuing Operations | 7,620 | 8,059 | 6% | 7,668 | 7,954 | 4% | 8,308 | 8,497 | 2% |



3m 2011: Group EBIT margin increased from 2.7% to 3.2%

| in € million | 3m 2010 | 3m 2011 | FY 2010 |
|---|---------|---------|---------|
| Output volume | 1,757 | 1,829 | 8,059 |
| EBIT | 47 | 59 | 341 |
| EBIT margin | 2.7% | 3.2% | 4.2% |
| Net interest result | -9 | -9 | -40 |
| ЕВТ | 38 | 50 | 301 |
| Income taxes | -13 | -17 | -93 |
| Earnings after taxes from continuing operations | 25 | 33 | 208 |
| Earnings after taxes from discontinued operations | 23 | 174 | 78 |
| thereof "operating earnings" | 23 | 13 | 78 |
| thereof capital gain | 0 | 161 | 0 |
| Minority interest | 0 | 0 | -2 |
| Net profit | 48 | 207 | 284 |

^{→ €31} million depreciation on P, P & E and €8 million amortization on intangibles from acquisition



3m 2011: Interest result at prior-year level

| in € million | 3m 2010 | 3m 2011 | FY 2010 |
|--|---------|---------|---------|
| Interest income | 3 | 4 | 12 |
| Interest expense | -7 | -7 | -25 |
| Current interest result | -4 | -3 | -13 |
| Net interest from pensions | -4 | -4 | -16 |
| Interest expense for minority interest | -1 | -2 | -11 |
| | | | |
| Net interest result | -9 | -9 | -40 |



March 31, 2011: Changes to balance sheet as of Dec. 31, 2010

| Assets | March 31, 2010 | | | March 31, 2010 | Equity and liabilities |
|--------------------------------------|----------------|--------|-------------|----------------|---|
| In € million | 7,375 | -562 | -562 | 7,375 | In € million |
| Assets available for sale (Valemus) | 0 | -1,050 | -703 | 0 | Liabilities available for sale (Valemus) |
| Cash | 1,033 | +496 | +103 | 1,832 | Other current liabilities ²⁾ |
| Other current assets | 944 | +94 | | .,552 | |
| | | | -1 | 298 | Advance payments |
| Trade receivables | 985 | -55 | -39 | 825 | Trade payables |
| Other non-current assets | 1,201 | -13 | -2 3 | 864 | Non-current liabilities ³⁾ |
| Receivables from concession projects | 1,760 | -29 | -35 | 1,608 | Non-recourse debt |
| Intangible assets ¹⁾ | 1,452 | -5 | +136 | 1,948 | Shareholders' equity |

¹⁾ Thereof goodwill €1,433 million (including intangibles from acquisitions)

²⁾ Thereof financial debt, recourse €89 million 3) Thereof financial debt, recourse €183 million



March 31, 2011: Valuation net cash of approximately €350 million The Multi Service Group. BILFINGER BERGER

| in € million | Dec. 31, 2010 | March 31, 2011 |
|---|---------------|--------------------|
| Cash and cash equivalents | 537 | 1,033 |
| Financial debt (excluding non-recourse) | -273 | -272 |
| Inter-company loan BB Australia | -131 | 0 |
| Retirement benefit obligation | -313 | -314 |
| Net cash (+) / net debt (-) position | -180 | 447 |
| Concessions equity bridge loans | 202 | 203 |
| Further working capital need | -250 to -300 | -300 ¹⁾ |
| Valuation net cash (+) / net debt (-) | approx250 | approx. 350 |

¹⁾ Including €30m cash outflow in Q2 2011 for expenses related to the sale of Valemus and risk provision Valemus



3m 2011: Operating cash flow seasonally negative, but improved In 6 million

| in € million | 3m 2010 | 3m 2011 | FY 2010 |
|---|---------|---------|---------|
| Cash earnings from continuing operations | 60 | 71 | 366 |
| Change in working capital | -181 | -160 | -82 |
| Gains on disposals of non-current assets | -1 | -9 | -41 |
| Cash flow from operating activities of continuing operations | -122 | -98 | 243 |
| Net capital expenditure on property, plant and equipment / Intangibles | -19 | -14 | -123 |
| Proceeds from the disposal of financial assets | 1 | 627 | 35 |
| Free Cashflow | -140 | 515 | 155 |
| Investments in financial assets of continuing operations | -45 | -19 | -202 |
| Cash flow from financing activities of continuing operations | -15 | -2 | -97 |
| Change in cash and cash equivalents of continuing operations | -200 | 494 | -144 |
| Change in cash and cash equivalents of discontinued operations | 13 | -82 | 126 |
| Other adjustments | 18 | -20 | 63 |
| Cash and cash equivalents at January 1 | 798 | 537 | 798 |
| Cash and cash equivalents at January 1 discontinued operations | | 306 | |
| Disposal of cash Valemus | | -202 | |
| Cash and cash equivalents at March 31 / December 31 discontinued operations | 219 | | 306 |
| Cash and cash equivalents at March 31 / December 31 | 410 | 1,033 | 537 |



Value added increased significantly

| | Capital employed in € million | | Return I | | ROCE in % | | WACC in % | | Value added in € million | |
|--------------------------------|-------------------------------------|-------|-----------------|------|--------------|------|--------------|------|--------------------------|------|
| | 2009 | 2010 | 2009 | 2010 | 2009 | 2010 | 2009 | 2010 | 2009 | 2010 |
| Industrial Services | 705 | 1,005 | 132 | 161 | 18.7 | 16.0 | 9.0 | 9.5 | 68 | 65 |
| Power Services | 197 | 270 | 78 | 91 | 39.5 | 33.7 | 9.0 | 9.5 | 60 | 65 |
| Building and Facility Services | 389 | 394 | 71 | 94 | 18.3 | 23.8 | 9.4 | 9.5 | 35 | 57 |
| Construction | 265 | 249 | -66 | 42 | -24.9 | 17.1 | 13.0 | 12.5 | -100 | 11 |
| Concessions | 192 | 223 | 23 | 65 | 11.9 | 29.3 | 9.8 | 9.0 | 4 | 45 |
| Consolidation / Others | 0 | -61 | -20 | -32 | - | - | - | - | -32 | -30 |
| Continuing Operations | 1,748 | 2,080 | 218 | 421 | 12.5 | 20.2 | 10.5 | 10.0 | 35 | 213 |
| Discontinued Operations | 177 | 328 | 82 | 112 | 46.2 | 34.2 | 10.5 | 10.0 | 63 | 79 |
| Group | 1,925 | 2,408 | 300 | 533 | 15.6 | 22.1 | 10.5 | 10.0 | 98 | 292 |



Five-year overview

| in € million | 2006 | 2007 | 2008 | 2009 | 2009 ¹⁾ | 2010 ¹⁾ |
|--|--------|--------|--------|--------|--------------------|--------------------|
| Output volume | 7,936 | 9,222 | 10,742 | 10,403 | 7,620 | 8,059 |
| Orders received | 10,000 | 11,275 | 10,314 | 11,129 | 7,668 | 7,954 |
| Order backlog | 8,747 | 10,759 | 10,649 | 11,704 | 8,308 | 8,497 |
| ЕВІТ | 170 | 229 | 298 | 250 | 180 | 341 |
| EBT | 173 | 228 | 283 | 214 | 142 | 301 |
| Net profit | 92 | 134 | 200 | 140 | | 284 |
| Cash flow from operating activities | 207 | 325 | 357 | 368 | 386 | 243 |
| Dividend distribution | 46 | 64 | 71 | 88 | | 110 |
| Return on output (EBIT) (%) | 2.1% | 2.5% | 2.8% | 2.4% | 2.4% | 4.2% |
| Return on equity (w/o minorities) (%) | 8.1% | 10.9% | 16.8% | 11.3% | | 17.6% |
| Return on capital employed (%) | 16.3% | 18.7% | 23.2% | 15.6% | | 22.1% |
| Shareholders' equity | 1,206 | 1,332 | 1,141 | 1,562 | | 1,812 |
| Balance-sheet total | 5,129 | 6,128 | 6,773 | 7,941 | | 7,937 |
| Equity ratio (%) | 24% | 22% | 17% | 20% | | 23% |
| Equity ratio (%), adjusted for non-recourse debt | 28% | 28% | 22% | 26% | | 29% |
| Net working capital | -641 | -697 | -890 | -1,222 | -1,039 | -913 |
| Net working capital as percentage of output volume | -8% | -8% | -8% | -12% | -14% | -11% |
| Cash and cash equivalents | 783 | 796 | 720 | 798 | 635 | 538 |
| Financial debt, recourse | 139 | 111 | 328 | 354 | 287 | 272 |
| Financial debt, non-recourse | 827 | 1,362 | 1,518 | 1,902 | | 1,643 |

¹⁾ Continuing Operations



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Concessions portfolio as of March 31, 2011 Transport infrastructure

| | Investment volume €million | Percentage held % | Equity committed € million | Method of con- solidation ¹⁾ | Status | Concession period |
|--|----------------------------------|-------------------------|----------------------------|--|--------------------|-------------------|
| Transport Infrastructure | | | | | | |
| - Herrentunnel Lübeck, Germany | 176 | 50 | _ 2) | Е | operational | 2005 - 2035 |
| - M6 Highway, Phase I, Hungary | 482 | 40 | 19 | Е | operational | 2006 - 2026 |
| - Kicking Horse Pass, Canada | 100 | 50 | 4 | Е | operational | 2007 - 2030 |
| - M1 Westlink, Northern Ireland | 230 | 75 | 9 | F | operational | 2009 - 2036 |
| - Golden Ears Bridge, Canada | 800 | 100 | 34 | F | operational | 2009 - 2041 |
| - E18 Highw ay, Norw ay | 453 | 50 | 8 | Е | operational | 2009 - 2034 |
| - Northeast Stoney Trail, Canada | 293 | 100 | 9 | F | operational | 2009 - 2039 |
| - M6 Highway, Phase III, Hungary | 520 | 45 | 23 | Е | operational | 2010 - 2038 |
| - Northwest Anthony Henday Drive, Canada | 750 | 50 | 17 | Е | under construction | 2011 - 2041 |
| - M 80, Great Britain | 352 | 42 | 23 | Е | under construction | 2012 - 2041 |
| - BAB A1, Germany | 650 | 43 | 43 | Е | under construction | 2013 - 2038 |
| - Peninsula Link, Australia | 561 | 33 | 26 | Е | under construction | 2013 - 2038 |
| Sub-total transport infrastructure | | | 214 | | | |

¹⁾ F = full consolidation, E = at equity consolidation

²⁾ Written-off and not included in any figures related to the Concessions segment.



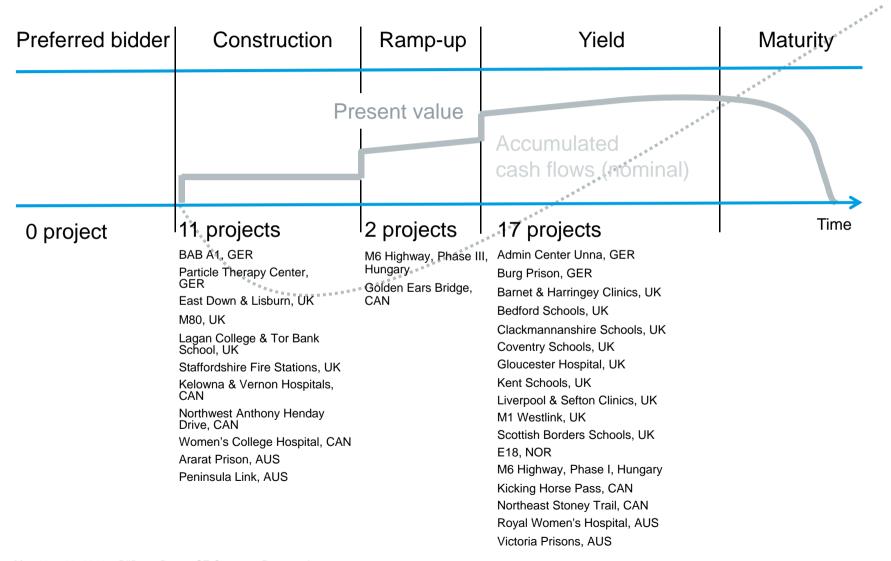
Concessions portfolio as of March 31, 2011 Social infrastructure

| | Investment volume | Percentage held | Equity committed | Method of con- solidation ¹⁾ | Status | Concession period |
|--|----------------------|--------------------|------------------|--|--------------------|-------------------|
| | €million | % | €million | | | |
| Social Infrastructure | | | | | | |
| - Liverpool & Sefton Clinics, Great Britain | 108 | 27 | 3 | Е | operational | 2004 - 2030 |
| - Barnet & Harringey Clinics, Great Britain | 86 | 27 | 2 | E | operational | 2005 - 2031 |
| - Gloucester Hospital, Great Britain | 60 | 50 | 3 | E | operational | 2005 - 2034 |
| - Bedford Schools, Great Britain | 41 | 100 | 4 | F | operational | 2006 - 2035 |
| - Victoria Prisons, Australia | 150 | 100 | 17 | F | operational | 2006 - 2031 |
| - Administrative Center Unna, Germany | 24 | 90 | 2 | F | operational | 2006 - 2031 |
| - Coventry Schools, Great Britain | 36 | 100 | 4 | F | operational | 2007 - 2035 |
| - Kent Schools, Great Britain | 155 | 50 | 6 | Е | operational | 2007 - 2035 |
| - Royal Women's Hospital, Australia | 198 | 100 | 11 | F | operational | 2008 - 2033 |
| - Burg Prison, Germany | 100 | 90 | 8 | F | operational | 2009 - 2034 |
| - Scottish Borders Schools, Great Britain | 137 | 75 | 8 | F | operational | 2009 - 2038 |
| - Clackmannanshire Schools, Great Britain | 136 | 85 | 6 | F | operational | 2009 - 2039 |
| - East Down & Lisburn, Great Britain | 91 | 50 | 3 | Е | under construction | 2011 - 2039 |
| - Staffordshire Fire Stations, Great Britain | 54 | 85 | 5 | F | under construction | 2011 - 2036 |
| - Particle Therapy Center Kiel, Germany | 258 | 50 | 10 | Е | under construction | 2012 - 2036 |
| - Kelow na & Vernon Hospitals, Canada | 260 | 50 | 9 | Е | under construction | 2012 - 2042 |
| - Ararat Prison, Australia | 186 | 50 | 16 | Е | under construction | 2012 - 2037 |
| - Women's College Hospital, Canada | 350 | 100 | 27 | F | under construction | 2015 - 2045 |
| - Lagan College & Tor Bank School, Great Britain | 50 | 70 | 4 | F | under construction | 2012 - 2038 |
| Sub-total social infrastructure | | | 148 | | | |
| Total as of March 31, 2010 | | | 362 | | | |

¹⁾ F = full consolidation, E = at equity consolidation



Maturity of project portfolio as of March 31, 2011





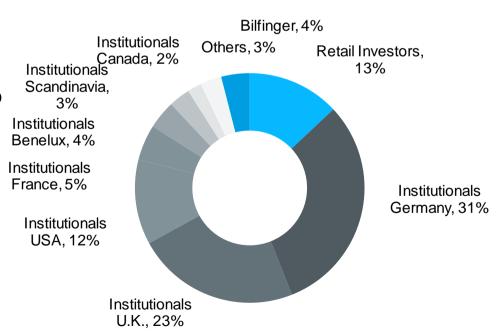
Shareholder structure

Treasury Stock

- Duration of program:February 19 to April 29, 2008
- Volume: €100 million1,884,000 sharesAverage price: €53.07
- No cancellation planned
 Maintaining the financial resources to secure growth strategy

Shareholder structure as of 12/31/2010

- 100% free float
- High proportion of institutional investors
- International shareholder base





Financial calendar and share facts

| May 31, 2011 | Annual General Meeting |
|--------------------------------|------------------------|
| May 31, 2011 | Annual General Meetin |

August 11, 2011 Interim Report Q2 2011

Nov. 14, 2011 Interim Report Q3 2011

Nov. 30, 2011 Capital Markets Day 2011

| 52 week high / low: | €65.62 / €40.75 (as at May 09, 2011) |
|-----------------------------|--------------------------------------|
| Closing price May 09, 2011 | €64.78 |
| Market cap: 1) | €3.0 bn (as at May 09, 2011) |
| Shares outstanding: 1) | 46,024,127 |
| ISIN / Ticker abbreviation: | DE0005909006 / GBF |
| Main stock markets: | XETRA / Frankfurt |
| Segments Deutsche Boerse | Prime Standard |
| / Indices: | MDAX, Prime Construction Perf. ldx., |
| | DJ STOXX 600, DJ EURO STOXX, |
| | DJ EURO STOXX Select Dividend 30 |



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| after rights issue adjustment | 2006 | 2007 | 2008 | 2009 | 2010 |
|--|---------|---------|---------|---------|---------|
| Earnings per share | 2.29 | 3.32 | 5.18 | 3.79 | 6.43 |
| Dividend | 1.15 | 1.66 | 1.85 | 2.00 | 2.50 |
| Dividend yield 1) | 2.3% | 3.4% | 5.4% | 3.7% | 4.0% |
| Payout ratio 2) | 50% | 50% | 36% | 53% | 39% |
| Share price highest | 51.47 | 68.99 | 59.68 | 54.56 | 64.35 |
| Share price lowest | 34.81 | 43.71 | 22.06 | 21.57 | 40.75 |
| Share price year end | 51.25 | 48.72 | 34.45 | 53.92 | 63.20 |
| Book value per share 3) | 29.54 | 32.50 | 29.26 | 34.85 | 40.84 |
| Market-to-book value 3) | 1.7 | 1.5 | 1.2 | 1.5 | 1.5 |
| Market capitalization in million €5) | 2,065 | 1,963 | 1,388 | 2,482 | 2,909 |
| MDAX weighting 1) | 2.2% | 2.1% | 3.1% | 4.0% | 3.5% |
| Price-earnings ratio 1) | 22.39 | 14.66 | 6.65 | 14.23 | 9.83 |
| Number of shares in '000 4)5) | 37,196 | 37,196 | 37,196 | 46,024 | 46,024 |
| Average daily turnover in number of shares | 286,756 | 377,923 | 485,628 | 390,746 | 381,287 |

¹⁾ relating to year-end share price

in € per share /

²⁾ relating to EPS

⁴⁾ relating to year-end

³⁾ Shareholders' equity w/o minorities

^{5) 2008} to 2010: Including 1,884,000 shares

held as treasury stock



Disclaimer

This presentation has been produced for support of oral information purposes only and contains forward-looking statements which involve risks and uncertainties. Forward-looking statements are statements that are not historical facts, including statements about our beliefs and expectations. Such statements made within this document are based on plans, estimates and projections as they are currently available to Bilfinger Berger SE. Forward-looking statements are therefore valid only as of the date they are made, and we undertake no obligation to update publicly any of them in light of new information or future events. Apart from this, a number of important factors could therefore cause actual results to differ materially from those contained in any forward-looking statement. Such factors include the conditions in worldwide financial markets as well as the factors that derive from any change in worldwide economic development.

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