

Ten-year overview

Group										
€ million	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
Assets										
Non-current assets	846.4	898.8	1,257.8	1,117.4	1,364.8	1,951.9	2,451.2	3,139.0	3,964.3	4,914.4
Intangible assets	8.0	8.4	212.4	299.9	349.3	592.4	738.4	786.9	1,235.3	1,538.5
Property, plant and equipment	475.4	502.4	553.6	539.7	475.3	512.0	607.3	581.2	599.3	795.9
Receivables from concession projects	0.0	0.0	0.0	0.0	139.1	525.3	893.2	1,499.5	1,641.8	2,134.2
Other non-current assets	308.4	335.6	419.5	172.7	288.7	187.0	84.2	167.3	299.5	215.9
Deferred tax assets	54.6	52.4	72.3	105.1	112.4	135.2	128.1	104.1	188.4	229.9
Current assets	2,230.1	2,411.8	2,375.0	2,365.9	2,355.6	2,404.7	2,678.2	2,988.8	2,808.7	3,026.2
Inventories, receivables, other	1,353.0	1,609.7	1,602.6	1,465.4	1,441.9	1,572.8	1,895.5	2,192.8	2,088.5	2,227.8
Cash and cash equivalents	877.1	802.1	772.4	900.5	913.7	831.9	782.7	796.0	720.2	798.4
Equity and liabilities										
Shareholders' equity	903.4	1,113.0	1,032.3	1,136.1	1,130.5	1,188.8	1,206.2	1,331.9	1,141.0	1,561.4
Share capital	108.8	108.9	109.1	110.2	110.2	111.6	111.6	111.6	111.6	138.1
Reserves	776.8	980.9	866.0	953.3	963.1	1,012.3	1,031.3	1,132.0	1,034.0	1,408.2
Treasury shares	-	-	-	-	-	-	-	-	-100.0	-100.0
Unappropriated retained earnings	14.8	20.0	36.4	47.7	36.7	37.2	46.5	67.0	74.4	92.1
Minority interest	3.0	3.2	20.8	24.9	20.5	27.7	16.8	21.3	21.0	23.0
Non-current liabilities	517.3	532.3	541.8	436.2	471.1	898.8	1,319.7	1,817.1	2,602.0	2,873.4
Pension provisions	129.4	119.9	187.6	90.5	97.2	130.2	159.7	135.4	218.8	286.7
Other provisions	112.2	109.2	106.2	106.1	107.7	105.3	99.5	89.0	68.6	84.3
Financial debt, recourse	197.9	155.4	87.2	68.3	85.5	86.6	90.9	70.0	306.1	319.6
Financial debt, non-recourse	31.0	101.7	113.3	110.3	114.2	485.1	808.3	1,313.9	1,488.5	1,880.3
Other liabilities	20.1	1.1	6.3	4.6	13.9	17.2	67.3	79.0	392.7	186.5
Deferred tax liabilities	26.7	45.0	41.2	56.4	52.6	74.4	94.0	129.8	127.3	116.0
Current liabilities	1,655.8	1,665.3	2,058.7	1,911.0	2,118.8	2,269.0	2,603.5	2,978.8	3,030.0	3,505.8
Tax provisions	33.5	32.6	47.3	44.8	55.4	50.2	71.5	80.7	120.3	132.7
Other provisions	314.2	274.3	302.7	302.7	343.3	419.9	424.5	434.8	447.7	612.8
Financial debt, recourse	93.5	94.2	225.4	113.6	48.7	40.9	47.8	40.6	21.7	34.0
Financial debt, non-recourse	0.0	0.0	30.3	51.3	90.7	10.1	18.9	48.0	29.6	21.9
Other liabilities	1,214.6	1,264.2	1,453.0	1,398.6	1,580.7	1,747.9	2,040.8	2,374.7	2,410.7	2,704.4
Balance-sheet total	3,076.5	3,310.6	3,632.8	3,483.3	3,720.4	4,356.6	5,129.4	6,127.8	6,773.0	7,940.6
Proportion of balance-sheet total										
Non-current assets	28%	27%	35%	32%	37%	45%	48%	51%	59%	62%
Current assets	72%	73%	65%	68%	63%	55%	52%	49%	41%	38%
Shareholders' equity	29%	34%	28%	33%	30%	27%	24%	22%	17%	20%
Non-current liabilities	17%	16%	15%	12%	13%	21%	26%	30%	38%	36%
Current liabilities	54%	50%	57%	55%	57%	52%	50%	48%	45%	44%

Business developments

€ million	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
Output volume	4,437	4,607	4,912	5,586	6,111	7,061	7,936	9,222	10,742	10,403
Orders received	4,591	4,680	5,216	5,605	6,139	7,545	10,000	11,275	10,314	11,129
Order backlog	4,200	4,272	5,168	6,277	6,339	7,001	8,747	10,759	10,649	11,704
Capital expenditure	80	111	324	271	165	330	370	268	697	530
Property, plant and equipment	66	73	71	88	70	102	136	204	237	162
Financial assets	14	38	253	183	95	228	234	64	460	368
Employees (at year-end)	40,653	43,471	50,277	50,460	49,852	55,346	49,141	52,723	60,923	67,199
Group earnings										
EBIT	10	35	69	89	81	110	170	229	298	250
Earnings before taxes (EBT)	62	71	85 ¹	86 ¹	91	115	173	228	283	214
Net profit	43	52	60 ²	50 ²	51	66	92	134	200	140
Cash flow from operating activities	43	35	74	30	198	188	207	325	357	368
Cash flow per share	1.08	0.89	1.88	0.76	4.98	4.70	5.14	8.07	9.22	9.94
Earnings per share	1.11	1.33	1.53	1.26	1.28	1.66	2.29	3.32	5.18	3.79
Bilfinger Berger AG										
Dividend distribution	14.8	20.0	36.4	47.7	36.7	37.2	46.5	63.6	70.6	88.3
Dividend per share	0.38	0.51	0.51	0.60	0.92	0.92	1.15	1.66	1.85	2.00
Dividend bonus			0.45	0.65						
Share price at year-end	12.99	25.00	14.60	27.00	30.25	40.30	55.52	52.78	37.32	53.92

¹ Adjusted for exceptional items totaling € 48 million in 2003 and € 36 million in 2002

² Adjusted for exceptional items totaling € 76 million in 2003 and € 54 million in 2002