

## Overview of 2006

Bilfinger Berger continued its successful development in 2006. Our business volume grew significantly once again. Operating profit and net profit increased substantially, while the return on capital employed surpassed our target by far.

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In the Civil business segment, the growth in orders received was the result of strong demand in our international markets.

- In Australia, we secured several important large-scale projects for the expansion of the country's transport infrastructure.
- Our construction expertise and our concessions know-how ideally complement each other. This is a major strategic advantage with large infrastructure projects.
- Demand is also lively in Europe outside Germany, especially in Scandinavia, where we have established a good market position in a comparatively short time.
- In Germany, price levels in public-sector construction are still unsatisfactory, despite the economic upturn, so we are continuing with our selective approach in this market.

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In the Building and Industrial business segment, we have an excellent position in our core markets of Germany, Australia and Nigeria.

- In Germany, demand for commercial building construction has revived and led to increased orders received. Our comprehensive approach combining consulting, construction and services over the whole life cycle of a building gives us important competitive advantages.
- Our building-construction business in Germany is also benefiting from growing acceptance for private-sector concession models.
- In Australia, we have successfully consolidated our activities in the field of building construction. This business now offers good prospects once again.
- In Nigeria, our associated company Julius Berger Nigeria is profiting from ongoing strong demand from private clients in the oil and gas industry.

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Our Services business segment is focused on its divisions of Industrial Services, Power Services and Facility Services. All of the segment's divisions are enjoying strong growth, and significantly surpassed their targets also in 2006.

- Bilfinger Berger Industrial Services, formerly Rheinhold & Mahla, is one of Europe's market leaders for repairs and maintenance in the processing industry.

With the acquisition of the British Salmis Group, we have expanded our activities in the field of repairs and maintenance for North Sea gas and oil rigs.

- Bilfinger Berger Power Services provides services in the power-plant sector including repairs, maintenance, efficiency enhancements, life-time extensions and the supply of components.

Following the acquisition of the company Essener Hochdruck-Rohrleitungsbau, we are now able to offer the entire value chain for complex power-plant piping systems – from design, delivery and installation to repair, maintenance and turnarounds.

- Together with our building-construction units, Bilfinger Berger Facility Services offers a wide range of services ranging from advice, design and financing through construction, maintenance and operation to property and asset management.

With the acquisition of the Ahr Group, we have expanded our activities to include services in the health sector.

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Our Concessions business segment continues to concentrate on transport infrastructure and public-sector building construction. Our projects attain stable cash flows and attractive returns on equity over their lifetimes.

- During 2006, we secured three large private-sector road projects in Canada, Northern Ireland and Norway.
- We participate solely in models with limited risks related to traffic volumes. Investments in toll projects have either been sold or written off.
- In the field of public-sector building construction, we gained an order for the private-sector realization of a prison in Germany. This is the first time in the country that all non-statutory construction and operation services have been fully privatized. Furthermore, we have been selected as a preferred bidder for three school projects in the United Kingdom.
- In the year under review, we sold our investments in three private-sector building-construction projects and one infrastructure project for very satisfactory prices.
- Our concessions portfolio offers excellent earnings prospects. Its market value is several times the book value of paid-in capital.